

# IOWA NATIONAL GUARD

2025 ANNUAL REPORT | 2026 OBJECTIVES



**ADJUTANT GENERAL**  
MAJ. GEN. STEPHEN OSBORN

**COMMAND SENIOR ENLISTED LEADER**  
COMMAND SGT. MAJ. MATTHEW STRASSER

**COMMAND CHIEF WARRANT OFFICER**  
CHIEF WARRANT OFFICER 5 STEVEN STUMBO



*The 2025 Annual Report was produced  
by members of the Iowa National Guard  
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# FROM THE ADJUTANT GENERAL

To the Citizens of Iowa,

I am honored to reflect on the tremendous accomplishments of your Iowa National Guard, and to share our continued focus for the year ahead. The men and women of the Iowa National Guard—your friends, neighbors, and co-workers—have once again demonstrated their commitment to serving both state and nation with professionalism, courage, and selfless dedication.

This past year, the Iowa National Guard continued to answer the call in support of our nation's defense and global stability, with nearly 2,000 Soldiers and Airmen mobilized or deployed overseas. Our Airmen also remained heavily engaged here at home, with hundreds providing critical support to Air Combat Command and Air Mobility Command directly from our bases across Iowa.


These mobilizations, along with our strategic partnership with the Republic of Kosovo, demonstrate the National Guard's enduring commitment to protecting American interests, strengthening relationships with our partners and allies, and contributing to peace and security around the world.

Our organizational focus begins with our people. We are developing Soldiers and Airmen of character, competence, and confidence who embody the values of service, integrity, and teamwork. By investing in our people, we strengthen our ability to accomplish any mission, whether it's supporting our citizens during a state emergency or deploying overseas in defense of our nation.

As we look to the future, our priorities remain clear: strengthen our combat readiness, increase capability, maintain professionalism, and ensure our people are well trained and cared for. We are investing in next-generation training facilities, expanding opportunities for professional military education, and ensuring our Soldiers and Airmen have the resources they need to thrive.

Just as importantly, we remain committed to the well-being of our service members and their families, the true backbone of the Guard. Through family readiness programs, mental health initiatives, and community partnerships, we will continue to foster resilience, belonging, and long-term support for those who serve and those who stand behind them.

The Iowa National Guard is proud to serve this great state and its citizens. Your unwavering support makes our mission possible, and we are grateful for the trust and confidence you place in us. Together, we will continue to ensure that the Iowa National Guard remains "Always Ready" for Iowa, our nation, and our communities.

A handwritten signature in white ink that reads "Stephen E. Osborn". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Maj. Gen. Stephen Osborn



# IOWA ARMY NATIONAL GUARD



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## ABOUT US

The Iowa Army National Guard is a team of dedicated individuals who take pride in serving both their state and nation. As Citizen-Soldiers, members balance part-time service with their civilian careers, education and family commitments. The Iowa Army National Guard is uniquely equipped to respond to state emergencies and national missions, giving its members the chance to protect their neighbors while contributing to something bigger than themselves. With a wide range of career specialties, leadership opportunities and strong educational benefits, serving in the Iowa Army National Guard provides the tools and experience to build a meaningful future.

## BENEFITS

- Tuition assistance
- Affordable healthcare
- Financial stability and pension
- Paid professional training and certifications
- Leadership and career development
- Hands-on experience that sets you apart in the civilian sector
- Networking

## JOBS

- S.T.E.M.
- Technology
- Medical
- Logistics
- Mechanics
- Cyber
- Aviation
- Intelligence



# IOWA AIR NATIONAL GUARD

## ABOUT US

Members of the Iowa Air National Guard are dedicated individuals who lead purpose-driven lives. Most attend school or maintain a full-time career in addition to training one weekend a month and two weeks a year. Paid training happens close to home, often alongside neighbors and friends, and they take immense pride in serving their local communities. The Iowa Air National Guard carries out both federal and state missions, offering members a unique opportunity to serve their community as well as their country. With multiple career specialties, leadership opportunities and the ability to earn a bachelor's degree debt-free, the Iowa Air National Guard sets you up for success.

## BENEFITS

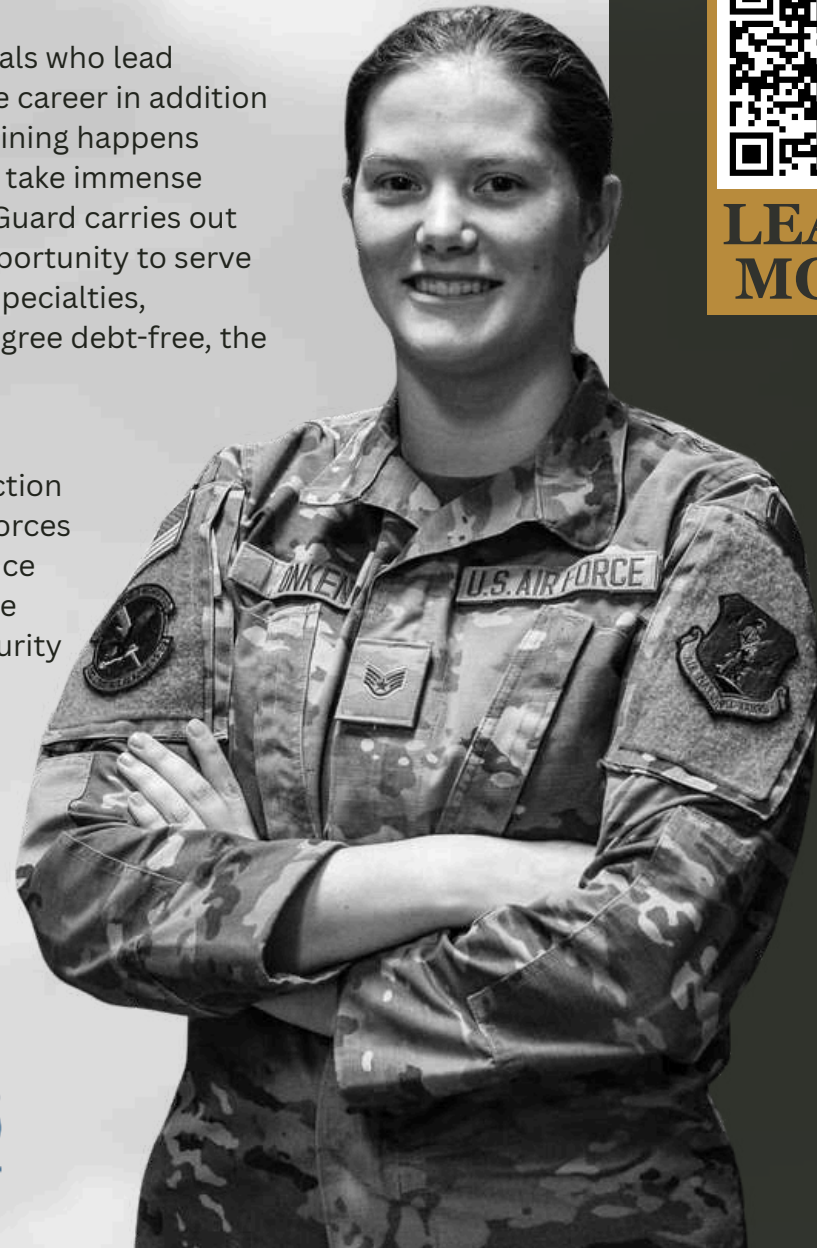
- Get paid to attend college and receive up to 100% tuition coverage
- Low-cost medical and dental insurance
- Retirement plan similar to a 401(k)
- Paid travel and training opportunities
- Earn an associate's degree through the Community College of the Air Force
- Develop skills that set you apart in the civilian sector
- Leadership, networking and career development opportunities

## JOBS

- Fire Protection
- Security Forces
- Maintenance
- Intelligence
- Cyber Security



**LEARN  
MORE**



# PEOPLE



The people of the Iowa National Guard—including Soldiers, Airmen, families, and civilian professionals—are the foundation of its success. They embody Iowa’s resilience, dedication, and service while upholding the highest military standards. By investing in their well-being and development, the Guard ensures a ready, capable force prepared to meet every mission at home and abroad.

Pictured left and right: Soldiers of the Iowa Army National Guard’s 2nd Infantry Brigade Combat Team, 34th Infantry Division, participate in deployment ceremonies held across Iowa communities May 28–30, 2025. More than 1,800 Soldiers are part of the largest Iowa National Guard mobilization in more than a decade, supporting Operation Inherent Resolve.



# Seeing clearly: Iowa Guardsman brings vision care to Moroccans at African Lion 2025

By: Maj. Marie Denson

**ANZI, Morocco – Each morning, a growing crowd gathers outside one of the most visited tents at the humanitarian civic assistance (HCA) event during exercise African Lion 2025 (AL25) – drawn by a chance at better vision.**

U.S. Air Force Col. Benjamin Uhl, an optometrist assigned to the 132d Wing, Iowa National Guard, joins the HCA eye care professionals team to bring clarity to hundreds of Moroccans daily.

“Our main role here is to provide prescription glasses to Moroccans who otherwise have no access,” said Uhl. “We’re seeing around 450 patients a day. What’s amazing is how something so simple can be so life-changing.”

While most patients come in with blurry vision, many leave with their first pair of prescribed eyeglasses, often reacting with smiles. Uhl says it is a moment that never gets old.

“One of the stories that plays out over and over is with women who sew and care for their families. Many haven’t been able to see anything up close in years,” Uhl explained. “We hand them a basic pair of reading glasses and, suddenly, they’re able to work again—cook, read, and repair clothes. It’s empowering in the most basic but impactful way.”

Unlike a typical clinical setting in the U.S., the optometry tent has the basic equipment required to provide eye exams and minor eye surgeries.

“It forces us to go back to the basics,” he said. “It’s a great reminder of how resourceful we can be in austere environments, which is essential training for real-world deployments.”

This mission marks Uhl’s first time participating in AL25. However, he has years of experience through Iowa’s Innovative Readiness Training (IRT) program. Coming to Morocco has been a personal and professional milestone for him.

IRT is a U.S. military program that enhances readiness by providing real-world training opportunities through service projects that benefit local communities, strengthen military-civilian partnerships and enhance professional skills.

“I’ve been trying to get on this mission for years. I hit my 20-year mark in the National Guard just a few days ago while I was here,” he said. “It’s been an incredible opportunity to serve, to connect with the Moroccan people, and to train alongside other U.S. and Moroccan forces.”

Uhl said working in a joint, multinational environment has been one of the most enriching aspects of the mission. He also formed connections with Moroccan military members who have played a vital role in bridging communication gaps with local civilians.

Although the 151st Medical Group (151 MDG), Utah Air National Guard, are the lead planners and participants for the HCA mission, the efforts bring together personnel from beyond the Utah National Guard to assist and support the operation.

“We brought a lot of people from different units,” said Master Sgt. Alan Stettler, first sergeant of the 151 MDG. “It’s been great to see everybody mold and work together and really function as a team.”

Despite the personal cost—time away from civilian practices, family, and the financial strain of closing private clinics temporarily—Uhl says the sacrifice is worth it.

“We all know what we’re signing up for,” he said. “It’s a challenge, but the reward is in the smiles and the difference we make.”

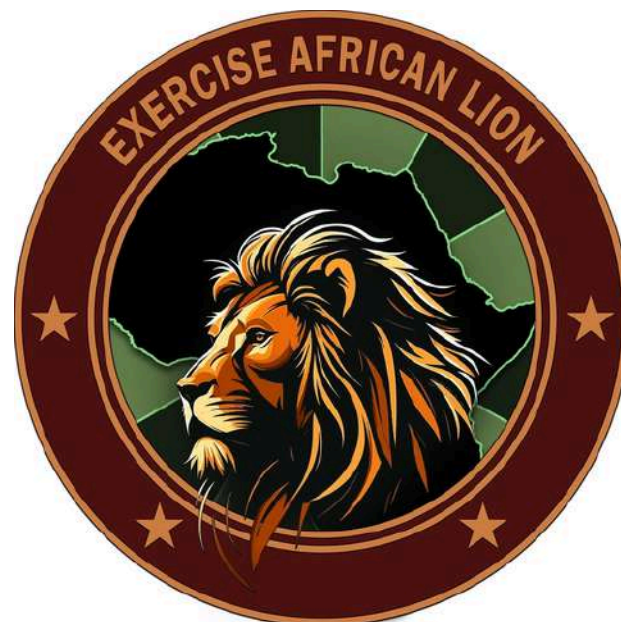
As the team continues its mission, Uhl says the feedback from the local population speaks for itself.

**“I asked one of our Moroccan partners if the glasses were working and he said, ‘You don’t have to ask,’” said Uhl. “Just look at their faces—they’re smiling.’ That’s all I need.”**



***“We all know what we’re signing up for. It’s a challenge, but the reward is in the smiles and the difference we make.”***

*—Col. Benjamin Uhl*



# CARING *for our* PEOPLE

## **Iowa Army National Guard Warrior & Family Services Branch**

The Iowa Army National Guard's Warrior and Family Services Branch strengthens readiness by supporting Soldiers and their families through every stage of service. From mobilization to reintegration, WFSB ensures Soldiers are prepared to meet the mission while their families stay connected, informed, and resilient.

### **Mission Support**

Soldier & Family Readiness Specialists (SFRS) are embedded across Iowa, providing direct access to resources that enhance family well-being and sustain operational effectiveness.

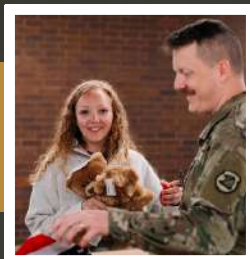
### **Programs and Services**

- Deployment Cycle Support
- Casualty Assistance
- Survivor Benefit Plan
- Exceptional Family Member Program
- Employment and Financial Readiness
- Relocation and Transition Assistance
- Volunteer Program Management
- Personal and Work Life Services



### **Our Approach**

Working closely with commanders and unit leadership, SFRS teams identify and resolve issues early—often at the unit level. Their community-based approach, combined with prevention, outreach, and interagency collaboration, ensures Iowa's Soldiers and families get the right support at the right time.



## **Iowa Air National Guard Military & Family Readiness**

The Iowa Air National Guard's Military & Family Readiness program builds resilience and mission readiness by supporting Airmen and their families through the demands of military life. Located at the 132d Wing in Des Moines and the 185th Wing in Sioux City, M&FR provides statewide access to essential resources and personalized support.

### **Mission Support**

Military & Family Readiness Centers (M&FRCs) serve as the connection point for programs that strengthen family stability, personal growth, and professional development.

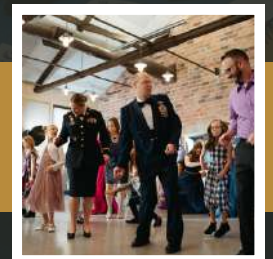
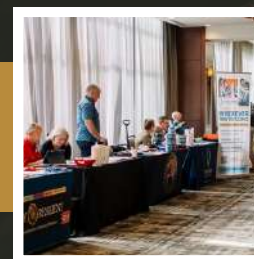
### **Programs and Services**

- Air Force Aid Society (AFAS)
- Air Force Families Forever (AFFF)
- Air Force Wounded Warrior & Survivor Care
- Casualty Assistance
- Deployment Cycle Support
- Employment Assistance Program (EAP)
- Exceptional Family Member Program (EFMP)
- Financial and Personal Readiness
- Commander's Key Support Program
- Relocation and Transition Assistance
- Volunteer Program Management



### **Our Approach**

Community Readiness Consultants (CRCs) partner with Wing leadership to identify emerging needs and connect Airmen to tailored support. Through prevention, outreach, and collaboration with local and federal partners, M&FR ensures Iowa's Airmen and families remain ready, resilient, and mission-focused.



In times of  
**CELEBRATION**  
and **REMEMBRANCE...**



## The Iowa National Guard Honor Guard

carries out some of our most tradition-centered and technical responsibilities. From folding and presenting the flag to supporting casket movements, sounding taps and posting the colors, they approach each task with steady, deliberate precision. Their work preserves the standards of military honors and reflects the respect owed to those who served and to the families who supported them.

*“As members of the honor guard, we are entrusted with folding and presenting our country’s colors to the family of a fallen veteran on behalf of the president and a grateful nation. This is a solemn duty, as we are the last to honor their service. Duty, honor, country.”*

*– the silent service members of the IANG Honor Guard Team*

*In 2025, the Iowa Army National Guard Honor Guard performed:*

- 1,342 Military Funeral Honors
- 98 Retired Full Military Funeral Honors
- 7 Color Guard Events
- 3 Repatriation Full Military Funeral Honors



## Watch Video

# The Patching Ceremony

*Transforming new Soldiers into members of the Iowa Army National Guard team*



Since 2012, the Patching Ceremony has become an Iowa Army National Guard tradition for Soldiers returning from BCT (Basic Combat Training) and AIT (Advanced Individual Training).

This event not only integrates these Soldiers into their new units but also allows them and their families to learn more about the benefits, including the education programs, administrative support, and so much more. As this event grew, it became a time to recognize Soldiers' individual achievements, including high Army Fitness Test scores and honor graduate distinctions from BCT and AIT.

Because of the Patching Ceremony, families across Iowa have an opportunity to celebrate and learn more about the Iowa National Guard, while observing the official patching of their Soldier.

Total Soldiers Patched in 2025: 525

2/34th IBCT: 290

67th TC: 84

734th RSG: 143

671st TC: 8

# ALWAYS READY



**ALWAYS READY** signifies an adaptable force, prepared to respond, evolve, and overcome. It embodies an unwavering commitment to communities, the state, and the nation. Built on trust, strengthened through realistic training and innovation, and honed for Large-Scale Combat Operations across all domains, the Iowa National Guard stands equipped to meet any challenge, anywhere.

Pictured: Iowa Army National Guard Soldiers assigned to the 2nd Infantry Brigade Combat Team, 34th Infantry Division, depart Alexandria, La., following training at the Joint Readiness Training Center near Fort Polk, July 30, 2025. The Red Bulls completed their final JRTC requirements and began movement to deployment locations in support of Operation Inherent Resolve.



*Sen. Joni Ernst meets with Iowa National Guard Soldiers and Airmen before conducting an oath of reenlistment ceremony in Washington D.C., Jan. 17, 2025.*

**Watch  
Video**



### *60<sup>th</sup> Presidential Inauguration Support Mission*

59 Soldiers and Airmen of the Iowa National Guard joined approximately 40 states and territories to augment the District of Columbia National Guard. With a long-standing tradition of supporting presidential inaugurations, the National Guard plays a crucial role in balancing safety, security, and other duties during the peaceful transition of power.





# Iowa Soldiers undergo training at legendary Tigerland

By: Sgt. Ryan Reed



**FORT POLK, La.**— Throughout June 2025, over 4,000 Soldiers from the Iowa Army National Guard trained at Fort Polk, Louisiana, undergoing one of the Army’s most demanding combat training events in preparation for an upcoming overseas deployment.

Known since the Vietnam War era as “Tigerland,” Fort Polk and the Joint Readiness Training Center have become synonymous with forging combat-ready Soldiers through intense, realistic training. For Iowa’s 2nd Infantry Brigade Combat Team, 34th Infantry Division, this rotation marks a pivotal moment: their first full brigade deployment since 2010.

At the Joint Readiness Training Center, or JRTC, Soldiers are evaluated under pressure. Their minds are stressed, their physical limits are tested and their endurance is pushed to the edge. From junior enlisted Soldiers to senior Iowa Army National Guard leaders, all participants endure mental, physical and emotional exhaustion.

JRTC is one of four Army combat training centers, the others being JMRC in Hohenfels, Germany; JPMRC at Schofield Barracks, Hawaii; and NTC at Fort Irwin, California. JRTC, however, is known for being the most grueling. The simulated combat environment, complete with force-on-force scenarios and constant stressors, provides Soldiers with some of the most realistic training they will encounter in their careers.

“There are a lot of methods that we use to test Soldiers while they’re in the training area. One is simply the stress and pressure of combat,” said Brig. Gen. Derek Adams, the Senior Trainer for rotation 25-08. “We try to simulate that as best we can,” he continued.

As the Senior Trainer, Adams works closely with observer-coach/trainers and JRTC leadership to design, execute and evaluate the training rotation. He coordinates with Operations Group, which oversees the exercise, monitors unit performance across all warfighting functions and delivers objective feedback through after-action reviews to improve readiness at every level.

“JRTC emphasizes DOD’s priorities of lethality, warfighting and readiness by training the entire brigade combat team, from the individual Soldiers to the brigade combat team level,” Adams said. “It’s a large, complex organization, and this training reflects that.”



This type of training marks a broader shift in Army doctrine. The Army is transitioning from the counterinsurgency operations of the past two decades to large-scale combat operations, or LSCO. LSCO prepares Soldiers for potential conflicts with near-peer adversaries by emphasizing large-scale maneuvers, complex logistics and sustained combat power.

“LSCO changes sustainment operations sheerly in the magnitude of what occurs,” said Col. Tony Smithhart, commander of the 734th Regional Support Group. “You’re talking about large numbers of Soldiers, large numbers of equipment.”

The RSG is structured to be a logistical support system for up to 20,000 Soldiers in a deployed environment. As the Regional Support Command for JRTC, they were tasked with coordinating all sustainment efforts. This included feeding over 5,800 Soldiers, managing medical treatment and getting over 2,500 pieces of equipment staged and prepared to be operated.

***Planning for JRTC began more than a year before the first boots hit the ground.***

“I made my first trip to Fort Polk about 18 months ago to determine the actual area we’d operate in,” Smithhart said. “Since then, my team at the 734th Regional Support Group has returned about six times to coordinate with Fort Polk staff, validate our node concepts, and rehearse operations to support reception, staging, onward integration and base camp management.”

JRTC has earned its reputation. The environment is humid and rainy, the terrain is unforgiving, and the scenarios evolve constantly. All of these factors come together to form a stressful and taxing exercise, but one that will toughen Soldiers. Despite the numerous aspects working against them, the Soldiers of the 2nd Infantry Brigade Combat Team, 34th Infantry Division proved they not only have the grit to successfully complete their upcoming deployment, but any mission that is asked of them.

“The scale of this operation is critical to the development of our Soldiers,” Smithhart said. “It’s been called a generational training opportunity, and I believe that’s accurate.”



**Watch  
Video**



The MCTC is **1 of 5** counterdrug training centers in the United States



The Federal Law Enforcement Training Accreditation (FLETA) granted accreditation to the Midwest Counterdrug Training Center (MCTC) Tactical Medicine (Tac Med) program on May 15, 2025, recognizing its mission to equip law enforcement personnel with critical self-aid and buddy-aid skills. As drug-related and terrorism-linked violence continues to rise, the Tac Med program ensures medics and law enforcement officers are trained, qualified, and skilled in providing specialized lifesaving support, setting a new standard for tactical law enforcement readiness.



The Iowa Counterdrug Task Force works alongside law enforcement and community organizations to fight drug use and keep our communities safe. Through hands-on support, expert training, and collaboration with prevention programs, they help stop illegal drugs from reaching our neighborhoods and provide resources to those working to make a difference.

*In 2025, the MCTC facilitated:*

**12,812 students trained**

**375 training events**

- 184 on Camp Dodge
- 182 mobile training events
- 9 distance learning courses

*Direct analytical support from our criminal analysts to drug task forces across the state has led to:*

**313 drug seizures**

**2,457 lbs of drugs seized**

**488 arrests**

*2 MCTC Civil Operators directly support 8 drug prevention coalitions across the state.*





The Sustainment Training Center provides collective training for sustainment units, strengthening proficiency and improving processes that directly support Soldiers in the field. Additionally, the STC provides advanced technician training for the full-time National Guard maintenance workforce, ensuring the force has the necessary expertise to maintain and modernize essential equipment.

*In 2025, the STC facilitated training for:*

- 2,152 Soldiers
- 638 technicians
- 40 units
- 13 different states

*The STC consists of approximately:*

- 4-acres of campus
- 100,000 sq. ft. of training space
- 48 heated maintenance bays with heavy overhead lift capabilities



The STC has the capability to train  
**40 different**  
military specialties



*Lt. Gen. Heidi Hoyle, U.S. Army G-4 deputy chief of staff, visited the Sustainment Training Center at Camp Dodge, Iowa, Apr. 1, 2025. The STC is the Army's only sustainment training center focused on unit collective tasks, providing units the opportunity to refine processes and build proficiency through focused repetition.*



Airmen assigned to the 132d Wing's Civil Engineer Squadron, Iowa Air National Guard, conduct aircraft firefighting training at the 119th Wing, North Dakota Air National Guard's Regional Training Site, Fargo, North Dakota, July 30, 2025. This exercise was one component of a large, comprehensive annual training for the squadron, as members prepared for an upcoming deployment.





Iowa Air National Guard Airmen assigned to the 132d Civil Engineer Squadron conduct chemical, biological, radiological, and nuclear defense (CBRN) training at Marine Corps Training Area Bellows, Hawaii, Aug. 21, 2025. The joint exercise brought together Airmen, Marines, and partner nations for a coordinated CBRN response hosted by the 174th Marine Wing Support Squadron.



# MODERNIZATION



The Iowa National Guard is evolving to meet the demands of tomorrow. By modernizing equipment, facilities, and infrastructure, it strengthens readiness and resilience. These efforts align with national initiatives to ensure the Guard remains a capable and agile force in the next era of warfare.

Pictured: Soldiers from the Iowa National Guard train with the Terrestrial Layer System–Manpack (TLS-M) during a field exercise at Camp Dodge, Johnston, Iowa, March 6, 2025. The system gives Soldiers real-time electronic warfare and signals intelligence capabilities at the tactical level, supporting the Army’s effort to modernize operations in contested electromagnetic environments.

# Grand Opening

of the West Des Moines  
Readiness Center



*"We are proud and honored to have the National Guard in West Des Moines. This joint readiness center and future West Des Moines Fire Station are a perfect example of state and local government working together to maximize benefits and minimize costs for our taxpayers. We are beyond grateful to the National Guard, Governor Reynolds and the Iowa Legislature for this incredible partnership. It will pay dividends now and long into the future."*  
—Mayor Russ Trimble, City of West Des Moines



The Iowa National Guard opened a new readiness center in West Des Moines, providing a modern facility to support Soldiers of the 1st Battalion, 168th Infantry Regiment and the 2168th Transportation Company. The 54,000-square-foot building improves training capacity, supports rapid mobilization, and offers space for community engagement in central Iowa.



**Watch  
Video**

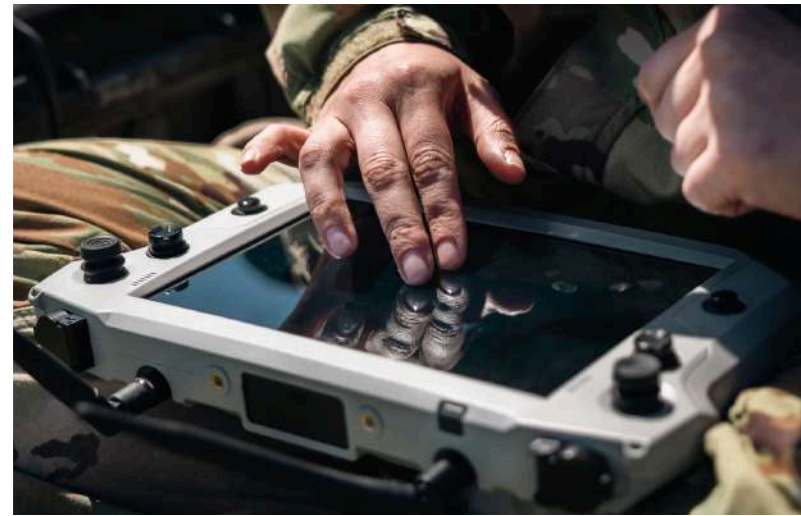
Bringing sUAS capabilities to the battlefield

# EYE in the SKY

Soldiers assigned to Company D, 224th Brigade Engineer Battalion, 2nd Infantry Brigade Combat Team, 34th Infantry Division, Iowa Army National Guard, train with a small unmanned aircraft system at Camp Dodge, April 16, 2025. The system provides real-time reconnaissance and target identification, giving leaders the intel they need to make fast, informed decisions in dynamic environments.



**Watch  
Video**





# Five Domains, One Mission: H2F course empowers IANG first-line leaders

By: Staff Sgt. Annalise Guckenberger

**JOHNSTON, Iowa** – Soldiers from across Iowa gathered for the Holistic Health and Fitness-First Line Leader’s (H2F-FLL) course at the Camp Dodge Joint Maneuver Training Center, August 14-15, 2025.

Over two days, Soldiers received instruction on each of the five H2F readiness domains: sleep, mental, physical, spiritual, and nutrition. Each domain is taught by a subject matter expert, providing attendees with classroom instruction and practical resources.

The Iowa National Guard conducts the H2F-FLL course each year with the intent of preparing first-line leaders to integrate Holistic Health and Fitness practices into their units. By providing leaders with this training, the Iowa National Guard is building a culture that prioritizes Soldier care while also modernizing how units approach overall Soldier fitness.

“Senior leaders can provide intent and create training opportunities, but the real relationships and change start at the Soldier level,” said Col. Randall Stanford, Iowa National Guard Director of Human Resources.

**“Equipping our leaders with the tools to make themselves and their Soldiers better and more ready is the ultimate way to implement change.”**

The course includes classroom instruction and hands-on training. Attendees participate in two workout classes at Camp Dodge’s Wellness Center, followed by balanced and nutritious meals to support recovery, and complete an InBody scan that provided a detailed assessment of muscle mass, body fat, and water content.

The integration of these activities is designed to give Soldiers personal experience with holistic fitness resources available through the Iowa National Guard.

“Originally, when I came to the course, I thought it was going to primarily cover fitness and nutrition, but H2F is so much more than that,” said Sgt. Matthew Guckenberger, a combat medic specialist assigned to 294th Medical Company, 109th Multifunctional Medical Battalion. “Soldiers are multifaceted and there are many things that can affect our performance.”

Recognizing that Soldier readiness extends beyond the physical form, the course also featured instruction on emotional intelligence and relational leadership. These additional classes highlighted the importance of mental resilience, effective communication, and leader presence in building strong, cohesive teams.

“We’re all human beings and we all have so many things that make up who we are,” said Staff Sgt. Colleen Rilling, H2F noncommissioned officer in charge. “We can’t be effective and ready Soldiers if we don’t have Soldier care involved.”

By combining instruction on the five domains with leadership-focused training, the H2F-FLL course demonstrates the Iowa National Guard’s commitment to developing well-rounded leaders who are equipped to support their Soldiers. This approach acknowledges that modern readiness requires more than physical fitness. It also requires leaders who understand the basics of mental health, the role of proper rest and nutrition, and the importance of maintaining spiritual health.

H2F emphasizes that long-term resilience depends on caring for the whole person. The Iowa National Guard’s implementation of the H2F-FLL course highlights its focus on readiness by ensuring Soldiers and leaders have the skills to thrive under demanding and unpredictable conditions.

**“People will always be our #1 priority, and this investment in training gives them lifelong skills that they can use to be better leaders, parents, spouses, and community members,” said Stanford. “It can literally save lives and build relationships across the entire force.”**



# COMMUNITY



The Iowa National Guard is deeply integrated into communities across the state. With 9,000 Soldiers, Airmen, and civilians serving in 36 locations, most part-time while pursuing civilian careers, members are neighbors, coworkers, and community leaders. Their service strengthens Iowa, and through transparent communication and partnership, the Guard builds lasting trust with the communities it serves.

Pictured: Iowa National Guard Soldiers assigned to the 1168th Transportation Company, 734th Regional Support Group, showcase unit vehicles during the St. Patrick's Day parade in Des Moines, Iowa, March 17, 2025. Soldiers engaged with community members along the route as part of the unit's ongoing community outreach efforts.



Maj. Joseph Provatare receives the unit colors from Lt. Col. Katherine Barton during a change of command ceremony for the 109th Multifunctional Medical Battalion at Kinnick Stadium in Iowa City, Iowa, May 18, 2025. The ceremony marked the transition of command of the Hawkeye Battalion, whose ranks include doctors, nurses and medics—many trained at the nearby University of Iowa Carver College of Medicine.



Iowa Army National Guard Soldiers and aircrews supported the annual “CyHawk” game at Jack Trice Stadium, Ames, Iowa, September 6, 2025. Following a four-aircraft flyover at the beginning of the game, the aircrews were walked out onto the field to be recognized in the third quarter.



Soldiers assigned to the 2nd Infantry Brigade Combat Team, 34th Infantry Division, Iowa Army National Guard, pose with Iowa Hawkeye and Iowa State flags in support of the “CyHawk” game in August 2025 in the U.S. Central Command area of responsibility.



# Iowa Team Spirit

College football is a major part of Iowa’s culture, and service members’ team loyalties are often divided. This year, Soldiers had plenty of opportunities to show their team spirit—at home and abroad.



For more than two decades, Master Sgt. Aaron Sassman has carried a piece of home wherever duty calls.



## Read Story



# Iowa National Guard “Takes Flight” at RAGBRAI 2025

By: 1<sup>st</sup> Sgt. Jason Everett

Cyclists pedaled more than 460 miles across 40 Iowa communities during RAGBRAI 2025, and the Iowa National Guard was there every step of the way. This year’s theme, “Take Flight,” came to life with the first-ever RAGBRAI flyover by a KC-135R Stratotanker and an opening ceremony that drew thousands to Orange City.

Throughout the week, Guard members supported riders with water refills, medical aid, and even live music to keep spirits high. They handed out more than 1,000 gallons of water in New Hartford, worked with local EMS to treat blisters and minor injuries, and brought a concert to Oelwein with the 34th Army Band.

*Dozens of current and former Guardsmen also rode alongside thousands of Iowans, sharing in the challenge and camaraderie of the ride itself.*

By supporting riders and joining the journey themselves, Iowa Soldiers and Airmen showed that service isn’t just about responding in crisis, it’s also about celebrating community.





### ***Iowa employer receives national ESGR award***

**DES MOINES, Iowa** – Steve Hauschilt, chief executive officer of Graham Construction, received the Employer Support of the Guard and Reserve’s highest honor, the Freedom Award, at Terrace Hill, Des Moines, Iowa, Oct. 2, 2025. Hauschilt was nominated by Master Sgt. Mike Berry, a member of the 132d Wing, Iowa Air National Guard, and Graham Construction employee.

Now in its 30th year, the Freedom Award honors employers nationwide who demonstrate outstanding support for National Guard and Reserve members. Since 1996, ESGR has recognized 370 employers for their commitment to service members.

ESGR, a Department of Defense office, promotes supportive workplaces through outreach, education, and conflict resolution between service members and employers.



# PARTNERSHIP



Partnerships are central to how the Iowa National Guard serves. Collaborating with local agencies, businesses, and nonprofits enhances support for communities when it is needed most. Long-standing partnerships, such as with the Kosovo Security Force, strengthen readiness for both nations. These connections reinforce the Guard's people and shared security.

Pictured: Soldiers and leaders from the Iowa National Guard and Kosovo Security Force pose for a group photo during the Iowa Army National Guard's Joint Readiness Training Center (JRTC) rotation, Fort Johnson, La., June 2025. The KSF company operated alongside U.S. forces as part of the Iowa National Guard's State Partnership Program, enhancing interoperability and strengthening allied readiness through joint training in a complex and realistic combat environment.



# Iowa National Guard & Kosovo Security Force *Year in Review*



The partnership between the Iowa National Guard and the Kosovo Security Force was reinforced through a series of key events in 2025. The Joint Readiness Training Center served as the centerpiece, showcasing advanced joint training and operational readiness. Other notable activities included participation in Defender Europe, the Best Warrior Competition in Iowa, and the Best Soldier Competition in Kosovo, as well as ceremonial events such as Kosovo Independence Day at JFHQ and community engagement at a local veterans' retirement home. These experiences reflect ongoing collaboration, professional development, and a shared commitment to readiness.





By: Staff Sgt. Samantha Hircock

**VIRGINIA BEACH, Virginia** – Nearly a thousand participants including international partners, civilians and joint military forces converged for the longest-running and largest Department of Defense cyber defense exercise at the Virginia National Guard State Military Reservation in Virginia Beach, Virginia, May 30 to June 13, 2025.

The participants gather annually for training and assessment in cybersecurity skills. This year's training included CompTIA training and certifications like CySA+, PenTest+, CASP+ and more. Some of the training teaches cyber defense and offense, while some teaches strategy and management.

The first week, participants took training for certifications and tested skills in competitions like Capture the Flag, a type of cybersecurity competition where participants engage in various challenges to find hidden text strings, known as "flags," within vulnerable programs or websites. In the second week, red teams created offensive attacks that mimic real-world scenarios endangering municipalities and public services, while the blue team defended.

"It's about moving from talking about possibilities in theory, to putting the concepts into action with practical application," said Staff Sgt. Shawn Buck, noncommissioned officer in charge of the signal section (S6), 248th Aviation Support Battalion, Iowa Army National Guard. "We are looking at why and how [the enemy] works from two steps back and two steps ahead, and then using the information to plan a defense."

Protecting critical infrastructure—like water and electricity—from cyberattacks is a national priority. With advances in technology and the modernization of systems, cybersecurity is increasingly at the forefront of defense.

"We are here to exercise our capabilities as a team to find out how we're operating in an incident response," said Maj. Jeremy Wright, team lead for the Defensive Cyber Operations Element, Joint Force Headquarters, Iowa National Guard. "We [came here to] get training in the first week and then see how good we are in the second week."

During both the training and the exercise, the participants appeared intensely focused and engaged.

"My favorite aspect of this is seeing my team take the things that they've learned in the first week and put that into practice in the second week," said Wright. "It's like instant growth. You see these guys learning [something] one day and then the next day they're using that."

Cyber Shield also offers a rare opportunity for multiple states' National Guard units, global state partners and other branches to work together and learn from each other. "It's a chance to share perspectives and skills at a level that can only happen at an event of this scale," said Wright.

"Our team has been lucky to receive a lot of training even before coming to Cyber Shield," said Maj. Genti Koqinaj, commander with the Communications and Information Systems Company, Kosovo Security Force. "But this exercise has helped us to validate and test the teams' abilities to do cyber defense, threat hunting, host analysis and many other tasks as part of cyber defense."

Koqinaj says he is also grateful for the State Partnership program with the Iowa National Guard for helping the KSF grow in cyber capabilities, putting them in a much better posture for cyber defense. This year, they were able to train on setting up ranges and training environments and will now be able to conduct similar operations in Kosovo.

"I really love the people," said Capt. Rhea Goulet, action officer for Cyber Shield, 3662nd Support Maintenance Company, North Dakota Army National Guard. "The opportunity to visit with individuals from not only across the United States but from other countries, as well as working with other states to facilitate the coordination and logistics of Cyber Shield."

Goulet has been the full-time action officer for Cyber Shield since 2021 and said she has seen the value of the partnerships first-hand, including those with vendors and course trainers that she works with in order to support the certifications element of Cyber Shield.

*"Cyber Shield is so important because cyber is the next big thing," said Goulet. "A lot of warfare doesn't just take place outside the keyboard; it takes place on the keyboard."*



# “Dragon Slayers”

the 71<sup>st</sup> Civil Support Team



The Iowa National Guard's 71st Civil Support Team (CST) stands ready to assist civil authorities during emergencies involving chemical, biological, radiological, nuclear, and high-explosive (CBRNE) threats. These highly trained Soldiers and Airmen specialize in identifying hazardous agents, assessing risks, and advising first responders on safe, effective response measures. Federally funded but state-controlled, the CST can deploy on short notice anywhere in Iowa to support local, state, or federal partners, operating up to 72 hours at a time to ensure the safety of our communities.

From high-visibility missions like the 60th Presidential Inauguration, Iowa State Fair, and College World Series, to major events such as the Hinterland Music Festival, NASCAR races, and Cyclone or Hawkeye game days, the 71st CST works behind the scenes to keep Iowans safe. Their outreach and training with fire departments in cities like Des Moines, Cedar Rapids, and Davenport, and interagency exercises with universities, emergency managers, and military partners across multiple states, build the trust and coordination needed before disaster strikes. Whether on the ground in Dyersville or in joint exercises across the nation, the 71st CST embodies partnership, readiness, and a shared commitment to protecting Iowa's citizens—anytime, anywhere.



# TOTAL JOINT FORCE



Iowans serve in diverse units with unique capabilities, both in urban and rural areas. These units are skilled, ready to mobilize, and prepared to execute state and federal missions at a moment's notice. The Iowa National Guard is committed to being the state's most trusted organization by responsibly managing resources, ensuring readiness, and staying responsive to the needs of communities and the nation.



2ND INFANTRY  
BRIGADE COMBAT  
TEAM, 34TH  
INFANTRY DIVISION



185TH AIR  
REFUELING WING



734TH REGIONAL  
SUPPORT GROUP



132D WING



67TH TROOP  
COMMAND



185TH REGIONAL  
TRAINING INSTITUTE



671ST TROOP  
COMMAND



CAMP DODGE  
TRAINING CENTER



Gen. James J. Mingus, the U.S. Army's 39th Vice Chief of Staff, returned to his Iowa roots. A native of Spencer, Iowa, Mingus followed in his father's footsteps by joining the Iowa National Guard before commissioning as an officer and embarking on a distinguished military career. During his visit, Mingus emphasized the critical role the Guard plays in the U.S. Army's "Total Force" structure, highlighting its unique contributions to national defense and community support.



*Watch  
Video*



# 2ND INFANTRY BRIGADE COMBAT TEAM, 34TH INFANTRY DIVISION

The 2/34th Infantry Brigade Combat Team mobilizes, deploys, and conducts decisive action to close with and destroy enemy forces using fire, maneuver, and close combat, or repels enemy assault by fire and counterattack in order to enable achievement of military objectives and protect national interests.



## ***Headquarters***

Boone, Iowa

## ***Commander***

Col. Eric Soultz

## ***Senior Enlisted***

Command Sgt. Maj. Josh Luck



## 2/34th IBCT

### 2025 Accomplishments

The 2nd Infantry Brigade Combat Team, 34th Infantry Division, is the largest major command in the Iowa Army National Guard. As part of the historic Red Bulls, its lineage dates back to World War I. Today, the 2/34th IBCT is a modern, flexible infantry brigade trained to execute a wide range of missions, from combat operations to support roles at home.

In Training Year 2025, the 1st Squadron, 113th Cavalry Regiment, 2/34th IBCT, focused on enhancing troop-level proficiency, individual readiness and mission command across the formation. Soldiers refined their skills through crew-served weapons qualification, gunnery, field training exercises and squad tactical lanes in preparation for a 29-day rotation at the Joint Readiness Training Center (JRTC) at Fort Polk, Louisiana, and the brigade's upcoming mobilization for Operation Inherent Resolve.

During the JRTC rotation, every aspect of soldiering was tested. The Redhorse Squadron demonstrated its ability to execute troop-leading procedures and mission command in a decisive-action environment using both digital and analog communication systems.

Beyond training, the 1-113th Cavalry engaged with families and communities through retention and outreach events.

The unit hosted two town halls to connect with families, employers, and community leaders—reinforcing transparency, trust, and readiness across the organization.

In Training Year 2025, the 1st Battalion, 133rd Infantry Regiment—the Ironman Battalion—built on momentum to become a more cohesive fighting force. The battalion trained extensively through squad live-fire exercises, rail operations, and a demanding JRTC rotation before deploying overseas in support of Operation Inherent Resolve.

During the 29-day JRTC rotation, Soldiers were challenged in large-scale combat scenarios, working alongside a Kosovo Security Force platoon to strengthen international partnerships. Junior Soldiers demonstrated leadership during rail operations, fostering ownership and teamwork.

The Ironman Battalion's JRTC success, achieved through rigorous preparation and use of a mobile, low-cost command post system, validated its readiness for deployment. As Task Force Wolverine, the battalion deployed to the Eastern Syria Security Area, conducting defensive and offensive operations alongside coalition partners.

At home, the Ironman Battalion remained engaged with Iowa communities, supporting 37 outreach events such as town halls, school programs, and leadership engagements. These efforts bolstered recruitment, retention, and community trust, resulting in 118 new enlistments and record participation at unit events.

Training Year 2025 was a high-tempo year for the 1st Battalion, 168th Infantry Regiment, 2/34th IBCT.

Building on an Exportable Combat Training Capability rotation, the Lethal Battalion executed intensive preparation for the JRTC rotation and transitioned into mobilization training for more than 400 Soldiers bound for Operation Inherent Resolve.

At JRTC, Soldiers endured harsh conditions and realistic opposition force challenges, executing an air assault, combined live-fire events with Jordanian Armed Forces, defensive operations, and a culminating battalion attack. Returning units conducted recovery operations, resecured equipment, and quickly resumed readiness tasks.

While some Soldiers deployed overseas, others provided logistical support, handling post-rotation accountability and assisting state missions, including administrative and logistical support to federal agencies.

Training Year 2025 emphasized individual and crew-served weapons qualifications, company live-fire coordination with allied and adjacent units, and rapid mobilization proficiency. The 1-168th remains trained, cohesive, ready to deploy, and capable of accomplishing assigned missions.

In Training Year 2025, the 1st Battalion, 194th Field Artillery Regiment, 2/34th IBCT, completed a demanding year. The battalion participated in JRTC 25-08, where Soldiers operated in a complex environment that tested the field artillery's warfighting function. The 1-194th integrated fire assets across four echelons, synchronizing effects with intelligence-driven maneuver operations.





## 2/34th IBCT

Immediately following JRTC, the battalion became part of the first brigade combat team to mobilize and deploy directly from Fort Polk, Louisiana, in support of Operation Inherent Resolve. Soldiers also were engaged in strengthened relationships with Iowa communities through town halls and outreach events.

The 1-194th also partnered with Minnesota's 1-151st Field Artillery, integrating Alpha Battery as its Charlie Battery for training and deployment. The battalion concluded the year with a 78% retention rate and prepared to add force structure elements.

In Training Year 2025, the 224th Brigade Engineer Battalion, 2/34th IBCT, focused on advancing company-level proficiency and leader development. Soldiers refined skills in mobility, counter-mobility, survivability, communications, information collection, marksmanship, and crew-served weapons qualification.

The battalion's training year culminated in a 29-day JRTC rotation where engineers supported large-scale combat operations. The Titan Battalion demonstrated its ability to integrate with maneuver elements, executing mobility, counter-mobility, survivability, and information operations. Leadership was challenged with complex decision-making that validated the battalion's command and control.

In preparation for JRTC, the 224th BEB collaborated closely with Soldiers from the 1st Battalion, 133rd Infantry Regiment, and 1st Battalion, 168th Infantry Regiment, ensuring seamless integration of engineer assets. This coordination maximized the efficiency and effectiveness of engineering capabilities throughout the 2/34th IBCT.

Beyond training, the Titan Battalion strengthened community ties, partnering with the Recruiting and Retention Battalion to promote leadership, fitness, and service, continuing its proud legacy of excellence at home and abroad.

In Training Year 2025, the 334th Brigade Support Battalion, 2/34th IBCT, focused on advancing support operations, section-level proficiency, and leader development. Soldiers honed skills in command post operations, base defense, marksmanship, crew-served weapons qualification, and Army warrior tasks.

The Archer Battalion culminated the year with a 29-day JRTC rotation, providing essential logistics, maintenance, transportation, and medical support to the brigade.

Despite operating below authorized strength, Axe Company delivered exceptional sustainment support, demonstrating adaptability. Bravo Company enhanced platoon readiness through state-level partnerships, expanding communication capability with a Very Small Aperture Terminal (VSAT) system.

Charlie Company showcased medical excellence, treating 460 real-world patients and 260 simulated casualties and sending 83 Soldiers to technical schools.

As part of the Ryder Brigade, the Archer Battalion played a critical role in sustaining operations through JRTC and into deployment in support of Operation Inherent Resolve. The battalion's precision, resilience, and dedication ensured continued brigade success.

### 2026 Objectives

In 2026, the 2nd Infantry Brigade Combat Team will complete its mission in support of Operation Inherent Resolve and begin redeployment. The brigade will prioritize reintegration with families, friends, and employers while shifting focus to individual-level training. Additionally, renewed emphasis on recruiting and retention will ensure sustained readiness.



# Watch Video

*Soldiers from the 135th Mobile Public Affairs Detachment documented the Joint Readiness Training Center rotation June 7–20.*



# 132D WING

The mission of the 132d Wing is to train, deploy, execute, and sustain operations in support of our community, state, and nation.

**Headquarters**  
Des Moines, Iowa

**Commander**  
Col. Travis Crawmer

**Senior Enlisted**  
Command Chief Master Sgt. Jason Lehmann



# 132d Wing

## 2025 Accomplishments

The 132d Wing demonstrated unwavering commitment to excellence and mission readiness in 2025, significantly contributing to global operations, cyber defense, and infrastructure modernization.

The 124th Attack Squadron showcased its global reach executing combat missions in four major theaters, logging 3,480 combat hours across 208 MQ-9 Reaper sorties, while also participating in Indo-Pacific contingency exercises. The 132d Intelligence, Surveillance, and Reconnaissance Group marked a milestone with its first involuntary mobilization, providing critical intelligence support to multiple Combatant Commands, generating over 1,500 intelligence products derived from 11,700 hours of research and analysis.

Through strategic partnerships, the 132d Wing significantly advanced cyber defense capabilities. The 168th Cyber Operations Squadron (COS) hosted the Iowa State University – International Cyber Defense Competition, fostering collaboration between Iowa and Kosovo universities.

Squadron members also participated in Cyber Tatanka and Cyber Shield exercises alongside partner states and the Kosovo Security Force, strengthening cyber incident response capabilities. Adding a critical layer of expertise, the COS trained and incorporated its first three Warrant Officers, a significant achievement highlighted by

the Iowa Air National Guard as an effort to promote retention of talent and provide dedicated technical expertise to the Cyber Operations Squadron.

The 132d Wing simultaneously prioritized infrastructure and readiness. The 132d Civil Engineer Squadron (CES) executed over \$3.5 million in facility and infrastructure improvements, surpassing its annual budget and securing funding for a \$34 million Consolidated Support Facility. Key projects accomplished included road improvements, energy-efficient upgrades, and facility sustainment efforts.

Supporting mission readiness, eight CES personnel also deployed to Hawaii for Exercise Toxic Swell. They completed 134 individual tasks focused on CBRN reconnaissance, decontamination, and advanced detection technologies, and 40 hours of field instruction.

Ensuring total force combat readiness, the 132d Combat Training Squadron provided cutting-edge training to 16,000 Joint warfighters across the U.S. using network-enabled simulators and live-fly training.

The Force Support Squadron and Communications Squadron strengthened deployment capabilities through Exercise Montauk Lightning. The 132d Medical Group enhanced medical readiness and provided critical support to Landstuhl Regional Medical Center and Ramstein Air Base, training Airmen and delivering comprehensive care to 248 patients.

Through dedication and innovation, the 132d Wing demonstrated its commitment to supporting the Air Force mission, enhancing its capabilities, and strengthening its partnerships, and significantly contributing to national security in 2025.

## 2026 Objectives

The 132d Wing's 2026 objectives center on sustaining force readiness, expanding mission capabilities, and advancing infrastructure modernization. Prioritizing a highly qualified force, the wing will focus on retention and recruitment, building on the success of the warrant officer program and developing leadership at all levels. Active engagement with Iowa communities will continue to attract top talent.

Adapting to the evolving operational landscape, the wing will maximize the impact of the newly operational 133d Combat Training Squadron as a premier cyber training platform. Concurrent to this effort, the wing will explore new enduring mission sets leveraging current expertise.

Recognizing the link between facilities and mission success, infrastructure modernization remains a priority. The wing will pursue construction of the Consolidated Support Facility while strategically investing in energy efficiency, facility sustainment, equipment upgrades, and the continued reconstitution of the east campus.



# 185TH AIR REFUELING WING

The mission of the 185th Refueling Wing is to provide ready Airmen to support global strategic competition, nuclear deterrence, and aerial refueling across federal and state missions. To achieve that mission, the 185th's vision is to be professional, resilient; and empower Airmen to be ready for any challenge across current and future domains.

## ***Headquarters***

Sioux City, Iowa

## ***Commander***

Col. Adam Carlson

## ***Senior Enlisted***

Command Chief Master Sgt. Justin Odell



## 185th ARW

### 2025 Accomplishments

The 185th Air Refueling Wing (ARW), located in Sioux City, Iowa, provides air-to-air refueling capabilities in support of Air Mobility Command global operations. Equipped with eight KC-135 Stratotankers, the wing is comprised of the operations, maintenance, mission support, and medical groups, ensuring 24/7 mission readiness.

The 185th Operations Group, which includes the 174th Air Refueling Squadron and 185th Operations Support Squadron, provides fully trained aircrews for worldwide refueling missions. In 2025, the wing established the 270th Contingency Response Squadron following the divestment of the 133d Test Squadron in Fort Dodge. This new unit rapidly deploys to open and secure airbases following natural disasters, expanding the wing's domestic and global response capability.

The Maintenance Group, consisting of the 185th Aircraft Maintenance Squadron, Maintenance Squadron, and Maintenance Operations Flight, maintained one of the Air National Guard's highest aircraft mission capability rates, averaging 70.6% for the year. The group earned the National Guard Bureau's Maintenance Effectiveness Award, distinguishing it as the top maintenance unit nationwide in the 25–300 personnel category. Home to the sole Air National Guard paint facility, the wing is under consideration for potential F-35 Lightning II component work and painting.

The Mission Support Group conducted domestic operations readiness training, continued excellence in the Governor's X marksmanship competition, while logistically supporting overseas deployments and training operations. The group includes specialized capabilities and civil disturbance response, ensuring state and federal mission support.

The Medical Group ensured all Airmen were medically prepared to execute global missions and continued development of its Critical Care Air Transport Team. The team supported the 60th Presidential Inauguration by providing medical coverage to more than 8,000 National Guard troops daily in Washington, D.C.

Throughout the year, the wing recruited 89 new members, achieving 100.3% end strength while supporting 50 deployers across eight locations. Preparation is underway for FY26, when more than 140 members will deploy worldwide in support of Combatant Command operations.

The wing public affairs office established its first social media standard operating procedure (SOP), prioritizing digital engagement and expanding its presence across all platforms, resulting in a record-breaking 1 million views.

### 2026 Objectives

The 185th Air Refueling Wing continues its momentum on the ramp and runway project with congressional support. The unit completed its 100% design of the final ramp and runway plans, allowing for Department of Defense funding if included in the 2026 National Defense Authorization Act and Appropriations. The project will enhance operational efficiency, improve safety for Airmen and aircraft, and support expanded mission capabilities for the wing in the coming years.

Airmen in the unit will build enhanced readiness through deployments and joint large-scale exercises while maintaining rigorous training standards and incorporating lessons learned from 2025 operations.

The wing will continue to foster innovation across all mission areas, leverage new technologies, and strengthen partnerships with local communities, state agencies, and federal organizations. These efforts will ensure the 185th ARW remains a fully capable, agile, and ready force to meet both national and global operational demands.



# 734TH REGIONAL SUPPORT GROUP

The 734th Regional Support Group is comprised of 12 individual companies, including battalion headquarters that provide logistics, transportation, engineering and maintenance support throughout the state of Iowa.

## ***Headquarters***

Johnston, Iowa

## ***Commander***

Col. Anthony Smithhart

## ***Senior Enlisted***

Command Sgt. Maj. Michael Mally





## 734th RSG

### 2025 Accomplishments

The 734th Regional Support Group (RSG) serves as the logistical backbone of the Iowa Army National Guard. During the 2025 Joint Readiness Training Center rotation at Fort Polk, Louisiana, the 734th RSG provided accountability and oversight of Soldiers on the ground; coordinated rail and freight transport of military vehicles; and managed barracks operations, food service support, and a medical aid station for real-world injuries requiring immediate assessment or treatment.

A critical operational responsibility of the 734th RSG is generating combat power for forces flowing into an assigned exercise, mission, or operation. To enable this during JRTC, the 734th RSG synchronized the arrival of all Iowa personnel and equipment at Fort Polk for use during the rotation, ensuring seamless reception, staging, onward movement, and integration.

The 734th RSG received more than 6,000 Soldiers and more than 2,500 pieces of equipment that had been planned, transported, and staged for the 2nd Infantry Brigade Combat Team, 34th Infantry Division's use throughout the exercise.

In addition to managing the deployment and redeployment of enabler units at JRTC, the 734th RSG welcomed home several of its own formations.

Headquarters and Headquarters Company, 1034th Combat Sustainment Support Battalion returned after providing command and control for more than 500 Soldiers and Marines in support of the Department of Homeland Security's Request for Assistance 2023. The 186th Military Police Company also returned to Iowa following platoon-level peacekeeping operations alongside the Kosovo Security Force and regional partners.

Amid these mission transitions, the 734th RSG completed multiple realignments, including relocating the 185th Combat Sustainment Support Battalion headquarters to Fairfield, Iowa, and moving Company A, 1347th Division Sustainment Support Battalion to Camp Dodge.

The Soldiers of the 734th RSG demonstrated exceptional commitment to readiness across every mission set in 2025. The RSG hosted the annual Best Sapper Competition, integrating engineer units and coordinating with the Johnston community to use local aquatic features and public spaces for event lanes. The group also culminated the year by hosting the 2025 Statewide Best Warrior Competition, earning both the Soldier of the Year and NCO of the Year titles.

The 734th RSG stands proud of the work performed by its units and the professionalism of its Soldiers, whose efforts ensured the ongoing success of the Iowa National Guard.

### 2026 Objectives

As the 734th Regional Support Group moves into 2026, the organization stands ready to support state or federal mission requirements wherever a logistics backbone is needed to generate operational strength or build combat power—whether within Iowa, across the nation, or overseas. Building on the momentum of the 2025 training year, the 734th RSG will continue refining its ability to rapidly receive, stage, and integrate personnel and equipment for large-scale exercises and real-world operations.

The 734th RSG plans to expand its expertise in sustainment planning, transportation coordination, and medical and base support operations to strengthen its ability to enable supported units. The organization will also work to enhance partnerships with civilian agencies, host communities, and joint service counterparts to improve interoperability during domestic response missions.

Through progressive training, leader development, and modernization of systems and processes, the 734th RSG aims to elevate its proficiency as Iowa's primary sustainment headquarters and remain postured to meet emerging challenges in 2026 and beyond.



# 67TH TROOP COMMAND

The 67th Troop Command provides training and readiness oversight for medical and aviation elements across the state of Iowa, as well as the 34th Army Band. Elements of the 67th TC provide support for field hospitals, ground and air ambulances, aerial movements, surveillance and reconnaissance and fixed wing aerial support. The 67th TC oversees the 109th Multifunctional Medical Battalion (Iowa City) and the 248th Aviation Support Battalion (Boone).

## ***Headquarters***

Iowa City, Iowa

## ***Commander***

Col. Kathy McKay

## ***Senior Enlisted***

Command Sgt. Maj. Chad Stewart



## 67th TC

### 2025 Accomplishments

As a major subordinate command for both the 248th Aviation Support Battalion and the 109th Multifunctional Medical Battalion, the 67th Troop Command executed multiple state and federal missions over the past year. With a focus on unit readiness, the organization accomplished its missions, both domestic and abroad, while strengthening community and civil partnerships.

The 67th Troop Command Headquarters participated in the joint, multinational exercise Operation Freedom Shield in Pyeongtaek, South Korea. The unit exercised its planning and response capabilities while enhancing international partnerships and cooperation.

Throughout 2025, the 248th Aviation Support Battalion supported several community engagement events such as boss lifts and flyovers during nationally televised football games. The battalion supported the Global War on Terrorism Wall of Remembrance event in Solon, marking the first time the memorial wall toured in Iowa. The unit also participated alongside the U.S. Air Force, Marine Corps, Navy, Lockheed Martin and eight international partner nations in the second global Crash, Damaged or Disabled Aircraft Recovery Exercise at Volk Field Air National Guard Base.

Select elements from the 248th ASB participated in the Joint Readiness Training Center rotation at Fort Polk, Louisiana, in support of the 2nd Infantry Brigade Combat Team, 34th Infantry Division's training exercise. Lastly, the unit supported the U.S. Secret Service as part of Task Force Watchtower, the detail to protect U.S. presidential candidates.

The 109th Multifunctional Medical Battalion focused on real-world training scenarios for enhanced domestic medical response. The unit supported the 60th Presidential Inauguration on Jan. 20, 2025, deploying a team of 59 Soldiers providing 24-hour medical support to the more than 2,000-member Joint Task Force—District of Columbia. They participated in real-world training exercises in Wisconsin, Louisiana and Kosovo, and participated in the infantry brigade's pre-deployment exercise at JRTC.

The 294th Medical Company (Area Support) further enhanced its medical readiness by conducting a Troop Medical Clinic Boot Camp. These classes, led by military medical and civilian medical providers, built the skill set of medics operating in a Medical Role 2 environment and fostered a common baseline of knowledge across the unit.

The 109th Multifunctional Medical Battalion actively engaged with the local community through numerous medical fair events conducted in partnership with the Recruiting and Retention Battalion, Brigade Engineer Battalion, local emergency medical services, hospitals and universities.

The 34th Army Band continued its high-tempo activities throughout 2025. Soldiers supported 53 missions, reaching more than 60,000 members of the community. The band performed at 31 high schools and colleges around the state, reaching approximately 5,800 students. They participated in numerous high-profile events, such as the Hy-Vee IndyCar Weekend and RAGBRAI. They also provided vocalists for the national anthem at 12 events for more than 25,000 people and supported more than 200 military funerals, paying tribute to veterans across the state of Iowa.

2nd Battalion, 641st Aviation Detachment (Operational Support Airlift) continued a high operational tempo in 2025. The unit planned, prepared and trained for its deployment to the CENTCOM area of responsibility, where they begin the new training year.

### 2026 Objectives

In 2026, the 67th Troop Command will align training and resources to meet the needs of both state and federal missions. The 134th Medical Company, Ground Ambulance, will maintain enhanced readiness as a designated Contingency Response Force unit, prepared to respond to any emergent situation. Multiple aviation and medical units from the 67th Troop Command will also support statewide medical exercises.



# 671ST TROOP COMMAND

The 671st Troop Command (TC) provides essential support to assigned units, ensuring they maintain competent, ready, relevant, trained, and equipped forces. This preparation enables them to deploy and support operations worldwide in service to both our state and nation. Upon order, the 671st TC also assumes command and control of attached units to coordinate support for domestic disaster relief operations, responding to both natural and man-made disasters, as directed by the adjutant general and the governor of Iowa.

## ***Headquarters***

Johnston, Iowa

## ***Commander***

Col. Jason Wischart

## ***Senior Enlisted***

Command Sgt. Maj. Gary Estabrooks





## 671st TC

### 2025 Accomplishments

A cornerstone of the 671st Troop Command's mission is providing support to civil authorities during times of need. The 71st Civil Support Team (CST) played a pivotal role in bolstering regional preparedness through comprehensive Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) response training.

The CST successfully trained 150 first responders, equipping them with critical skills to mitigate the impact of potential hazards. This training was not conducted in isolation; the CST actively fostered collaboration with local agencies by providing pivotal support to the presidential inauguration, presidential motorcade, Iowa Speedway NASCAR and Indy races, and the College World Series, and by facilitating a complex tabletop exercise involving the University of Iowa, the Johnson County Emergency Management Agency, local fire departments, bomb technicians, and the State Hygienic Laboratory. This collaborative approach ensures a unified and effective response capability across the state.

Beyond direct response training, the 671st Troop Command proactively enhanced security at large public events. Joint hazard assessments were completed for high-visibility gatherings, including University of Iowa and Iowa State University football games, the Iowa State Fair, and numerous concerts, providing an added layer of safety and security for Iowa citizens.

Recognizing the importance of a skilled and dedicated force, the Iowa National Guard achieved remarkable success in recruitment and retention. More than 950 enlistments were processed this year, demonstrating a strong commitment to manning the force and ensuring operational readiness.

This success was further amplified by an improvement in retention rates—exceeding 80% overall—achieved through close partnerships with major subordinate commands and a focused effort to highlight the benefits of continued service.

Strategic outreach initiatives played a critical role in expanding the Guard's reach and attracting the next generation of Soldiers. Statewide programs, including Military Muscle Camps and sports camps, engaged nearly 1,000 high school students, fostering an understanding of military service and strengthening ties with local school districts. These efforts, along with individual recruiter events, resulted in a 125% increase in annual accessions, demonstrating the effectiveness of proactive engagement strategies.

The 671st Troop Command maintained a high level of operational readiness through participation in demanding training exercises and by providing critical support to deploying units. The 671st Troop Command Headquarters and Headquarters Detachment, Joint Forces Headquarters, Military Public Affairs Detachment, and the 908th Field Feeding Platoon provided essential support to the 2nd Infantry Brigade Combat Team, 34th Infantry Division, during their Joint Readiness Training Center (JRTC) rotation at Fort Johnson, Louisiana—preparing them for a subsequent deployment to CENTCOM.

The 908th Field Feeding Platoon demonstrated exceptional logistical capabilities during the JRTC rotation, providing more than 143,117 meals to 6,198 Soldiers from 69 units across 25 states, territories, and countries. This demonstrated the unit's ability to sustain large-scale operations in a challenging environment.

The Sustainment Training Center continued to solidify its reputation as a premier National Guard training facility, receiving commendations from the Army and National Guard Bureau's senior leaders, who expressed a desire to expand training opportunities for active-duty and National Guard units nationwide. The 135th Mobile Public Affairs Detachment skillfully documented these training events and broader Iowa National Guard activities, showcasing the dedication and capabilities of Iowa Soldiers to a global audience through strategic partnerships with news networks and impactful social media campaigns.

### 2026 Objectives

In 2026, the 671st Troop Command will remain committed to continuous improvement and proactive engagement. Key objectives include maintaining and expanding support to civil authorities—emphasizing CBRNE training and response capabilities—and continuing to support the Iowa Army National Guard in fulfilling all assigned state and federal missions while ensuring readiness for a wide range of contingencies.



# 185TH REGIONAL TRAINING INSTITUTE

The mission of the 185th Regional Training Institute (RTI) is to deliver training that fosters the development of adaptable and innovative Soldiers and leaders across all branches of the U.S. Army. The RTI provides specialized leadership training aimed at improving readiness and preparing Soldiers for assignments both domestically and internationally.

**Headquarters**

Johnston, Iowa

**Commander**

Col. Jason Merchant

**Senior Enlisted**

Command Sgt. Maj. Steven Dreher



## 185th RTI

### 2025 Accomplishments

The 185th Regional Training Institute (RTI) is an accredited institution within the One Army School System that provides a transformative educational experience to Soldiers from the Regular Army, Army National Guard and Army Reserve. The institute is dedicated to developing leaders of character and competence who are prepared to support a mission-ready force in service to the nation, the state, and local communities.

The 185th RTI's flagship commissioning programs, Officer Candidate School (OCS) and Warrant Officer Candidate School (WOCS), train and develop the future leaders of the Iowa Army National Guard. In addition to officer training, the institute provides Noncommissioned Officer (NCO) Primary Military Education programs to develop leaders within the NCO corps. Military Occupational Specialty Training and Additional Skill Identifier programs provide foundational training for Soldiers, both junior enlisted and experienced leaders, enabling them to expertly fill critical roles across all components of the U.S. Army.

During Training Year 2025, the 185th RTI provided courses in leadership, medical services, logistics, small arms and artillery repair, vehicle mechanics, and instructor qualification to more than 1,400 Soldiers.

The RTI's commissioning programs (OCS and WOCS) commissioned 18 lieutenants and nine warrant officers in a historic ceremony at the Iowa Capitol. These newly commissioned leaders will serve as the future leadership backbone of the Iowa Army National Guard, responsible for training and leading Soldiers across the state.

Additionally, the Combat Medic Specialist (68W10) course received an overall score of 97.8% from the U.S. Army Medical Center of Excellence evaluation. This outstanding score, from the organization that sets Army medical training standards, demonstrates the 185th RTI's commitment to delivering the highest quality medical instruction, ensuring Iowa National Guard medics are prepared to provide life-saving care in both military and civilian settings. This performance exceeds the minimum standards and reflects the dedication, expertise, and professionalism of the institute's instructional cadre.

Through continued emphasis on rigorous instruction, hands-on training, and leadership development, the 185th RTI strengthens Soldier readiness across all components, reinforcing its reputation as a premier training institution within the U.S. Army.

### 2025 Objectives

In 2026, the 185th RTI will remain an institution of excellence—housed on a top-tier campus and staffed by a world-class cadre. As the institute prepares for the 2026 Army Transformation and Training Command Accreditation, which ensures compliance with the highest training standards, its primary focus will remain on providing Soldiers with a transformational educational experience. This includes developing key professional relationships, fostering a culture of continuous learning, and increasing readiness across the Iowa Army National Guard and the U.S. Army through effective stewardship of its most valuable resource—people. The 185th RTI will also continue expanding its curriculum and leveraging modern training techniques to prepare leaders for the challenges of tomorrow's operational environment.



# CAMP DODGE TRAINING CENTER

The Camp Dodge Training Center is a state-of-the-art facility designed for military and emergency services training, equipping thousands of personnel annually to support both state and national needs. It offers a wide range of resources, including shooting ranges, wooded and urban training areas, various technical training facilities, and leadership development courses. Additionally, Camp Dodge hosts several community events to engage and welcome the public.

## ***Headquarters***

Johnston, Iowa

## ***Commander***

Col. Jonathan Borg

## ***Senior Enlisted***

Command Sgt. Maj. David Bailey



## **F.A.S.T. TRAINING TOWER OPENING**

The Iowa State Fire Marshal Division and Fire Service Training Bureau announced the completion of a state-of-the-art training tower after a grand opening ceremony, June 30, 2025. Located at Camp Dodge, this new facility is set to become a vital resource for firefighter training across the state. The construction was overseen by the Iowa Fire Service Training Bureau with a \$2.1 million appropriation from Iowa legislators in FY23. The tower stands as a testament to cutting-edge design and functionality in firefighter training. The Iowa Army National Guard provided the land for this project, contributing to a collaborative effort that promises to enhance public safety services statewide.



## **GOV X MARKSMANSHIP COMPETITION**

Nearly one hundred Iowa National Guard Soldiers and Airmen demonstrated their marksmanship expertise during the 2025 Governor's X Competition at Camp Dodge, Johnston, Iowa, held May 16–18. The annual event featured a series of precision shooting challenges designed to test accuracy, speed, and composure under pressure. Participants from across the state competed in individual and team events, showcasing professionalism, discipline, and teamwork while reinforcing the Guard's ongoing commitment to readiness and excellence.



## **PHILLIP A. CONNELLY CULINARY EXCELLENCE COMPETITION**

The 2025 Philip A. Connelly Culinary Excellence Competition was held September 11–12 at Camp Dodge, where Iowa National Guard culinary teams demonstrated outstanding professionalism, skill, and teamwork under challenging conditions. The 132d Wing, Iowa Air National Guard, earned this year's Golden Spoon Award for their superior performance, while the 908th Field Feeding Platoon will advance to represent Iowa in the Region IV competition. Both teams exemplified the highest standards of military food service, reflecting the Connelly Program's mission to promote excellence in field dining and recognize the dedication of food service professionals across the force.



# IOWA GOLD STAR MILITARY MUSEUM

The mission of the Iowa Gold Star Military Museum is to commemorate and showcase the military history of Iowa's citizens across all conflicts, including homeland defense and state service. The museum is dedicated to collecting, preserving, and displaying artifacts that tell the story of Iowa's military legacy, from the state's founding to the present day. It serves as a tribute to the courageous service of Iowa's veterans.



## ***Headquarters***

Johnston, Iowa

## ***Director***

Sherri Colbert

## ***Contact***

515-252-4531

[Goldstarmuseum@iowa.gov](mailto:Goldstarmuseum@iowa.gov)



## LIVING HISTORY DETACHMENT

Since its creation in 2022, the museum Living History Detachment has become an effective educational outreach component. Volunteer members, dressed and equipped with personally owned uniforms, equipment and vehicles, have participated in more than forty events during the last three years. Attendance at veteran reunions, air shows, parades, reenactment events and other venues allows the detachment to educate the public state-wide about Iowa's military heritage. In honor of the U.S. Army's 250<sup>th</sup> Birthday the detachment succeeded in assembling volunteers representing every major U.S. conflict from the Revolutionary War to the present day.



## 250<sup>TH</sup> ANNIVERSARY CELEBRATION

Calendar year 2025 marked the 250<sup>th</sup> anniversary of the U.S. Army, Marine Corps and Navy. To honor those achievements, the Iowa Gold Star Military Museum hosted a commemorative celebration. More than 350 U.S. military veterans, active-duty personnel and civilian attendees heard a performance by the Iowa Military Veterans Band, enjoyed refreshments, viewed vintage military vehicles, and interacted with living history volunteers representing U.S. military personnel from the Revolutionary War to the present.



## VOLUNTEER RECOGNITION EVENT

Throughout a typical year, museum volunteers accomplish a variety of tasks required to operate and maintain an 18,000 square foot facility and contribute immeasurably in assuring that visitors experience an enjoyable visit. Beginning in 1998, the museum's staff and board of directors has honored the substantial collaboration of our volunteers by hosting a Volunteer Recognition Event including a catered meal and presenting awards highlighting volunteer participation in notable projects.

# STATE ACCOMPLISHMENTS



## State Tuition Assistance Iowa National Guard Service Scholarship Program

More than a motto, “**Always Ready**” requires decisive planning and sustained readiness levels. Both are paramount to the National Guard’s ability to respond to natural disasters, domestic emergencies, and mobilization orders in support of America’s defense strategy as the combat reserve.

State and national policy makers are pivotal to our mission sets, workforce recruitment & retention goals, and capital infrastructure investments. At the state level, Governor Reynolds and the Iowa State Legislature continue to uphold our state-military partnership and standard for excellence by resourcing state incentives with direct impact on recruitment, retention, and accession.

Our organization values the overwhelming bipartisan support from our state leaders and officials to keep us ready for anything, anywhere, any time, and advocate for the wellbeing of the 9,000 Iowans who proudly wear the uniform and uphold the oath to the Constitution of our state and nation.

During the 2025 state legislative session, strong bipartisan support resulted in the modernization of the Iowa National Guard Service Scholarship (INGSS) Program, a vital enlistment incentive. For over 30 years, the INGSS has provided enlistees a path to earn a college degree. With over 28,878 scholarships awarded, this state recruitment incentive keeps our workforce at peak authorized levels and mission-ready.

With the passage of new legislation, INGSS was modernized to permit service members to apply state tuition assistance (INGSS) awards toward short-term, professional credentials and certificate programs in high-demand fields, as directed by the adjutant general. Now, our Soldiers and Airmen can pursue courses and careers that keep pace in an ever-evolving world of advanced technology and skilled trades.

Additionally, Iowa’s recruitment efforts became more competitive by requiring that applicants first apply for Federal Tuition Assistance to become eligible for state tuition assistance. This pre-application requirement ultimately increases the number of state awards available to attract more of the best and brightest to join our ranks.

At the direction of the adjutant general, for the first time, service members will be able to enroll in summer courses using INGSS beginning with the 2026 summer academic session. This new flexibility will expand available academic options and allow our service men and women to graduate faster.

## Iowa Referral Incentive Program

Through the generosity and enduring support of Governor Reynolds, the Iowa National Guard was able to stand up a new enlistment incentive program – The Iowa Referral Incentive Program. Funds permitting, Iowa National Guard retirees and service members are incentivized for referring civilians to our recruiters who complete the enlistment process.

**This effective recruitment tool has resulted in referrals leading to 172 total enlistments (Iowa Army, 139 and Air National Guard, 33) with more anticipated.**

Valuable tools such as these will keep our workforce pipeline primed for the future and meet authorizations set by Congress in the annual National Defense Authorization Act (NDAA).

Pictured: Gov. Kim Reynolds signs House Files 117 and 118 into law at the Iowa State Capitol in Des Moines, Iowa, April 30, 2025, strengthening education benefits for Iowa National Guard members. The legislation expands eligibility for the Iowa National Guard Service Scholarship and designates federal military tuition assistance as the first source of funding.

# FEDERAL PRIORITIES

Swift and transformative changes are taking place throughout the armed forces to prevent conflict, if possible, and win wars when it is not. The duality of the National Guard's state-federal mission makes us unique and nimble when compared to the active and federal reserve forces. Federal policy set by the president, secretary of war, and Congress determines the condition of the Guard's force structure to meet anticipated demands both domestically and overseas. Due in large part to the strong support of our state officials, the Iowa National Guard is positioned to compete for new force structure and absorb the new military era upon us. The following identified NDAA authorization priorities would better equip our Soldiers and Airmen, as well as position the state of Iowa for the challenges that lie ahead.

## 185th Air Refueling Wing – Sioux City

Unfulfilled federal past promises have resulted in the severe deterioration of the military runway at the Sioux City Airport in support of 322,000 lb air refueling jets, if at full capacity, working missions here and across the globe.

A replacement runway was committed to support the existing eight refueling tankers when lighter-weight fighter jets were divested over 20 years ago. Despite this mounting challenge, the Airmen of the 185th ARW continue to exceed expectations and carry out both conventional and nuclear missions.

We extend our thanks to the Iowa congressional delegation for securing the runway construction authorization in the FY2026 NDAA. However, funding to support it remains unidentified. If not secured within the year, the service life of the runway will expire in 2027 jeopardizing the future of the 185th ARW in Iowa.

## State Active-Duty Reimbursements

Current federal law allows federal National Guard equipment to be used on state missions but requires that states reimburse the National Guard for the cost.

These state reimbursements are automatically diverted to the U.S. Treasury and states/units are not repaid for equipment depreciation and maintenance expenses.

Since 2019, the IANG has reimbursed over \$350,000 to the federal government, straining already limited repair and maintenance funds.

Recognizing that states' National Guard units should be reimbursed, the U.S. Senate, in bipartisan fashion, amended the FY2026 NDAA to include the Guarding Readiness Resources Act provisions to keep SAD reimbursements in the state.

## National Guard State Partnership Program

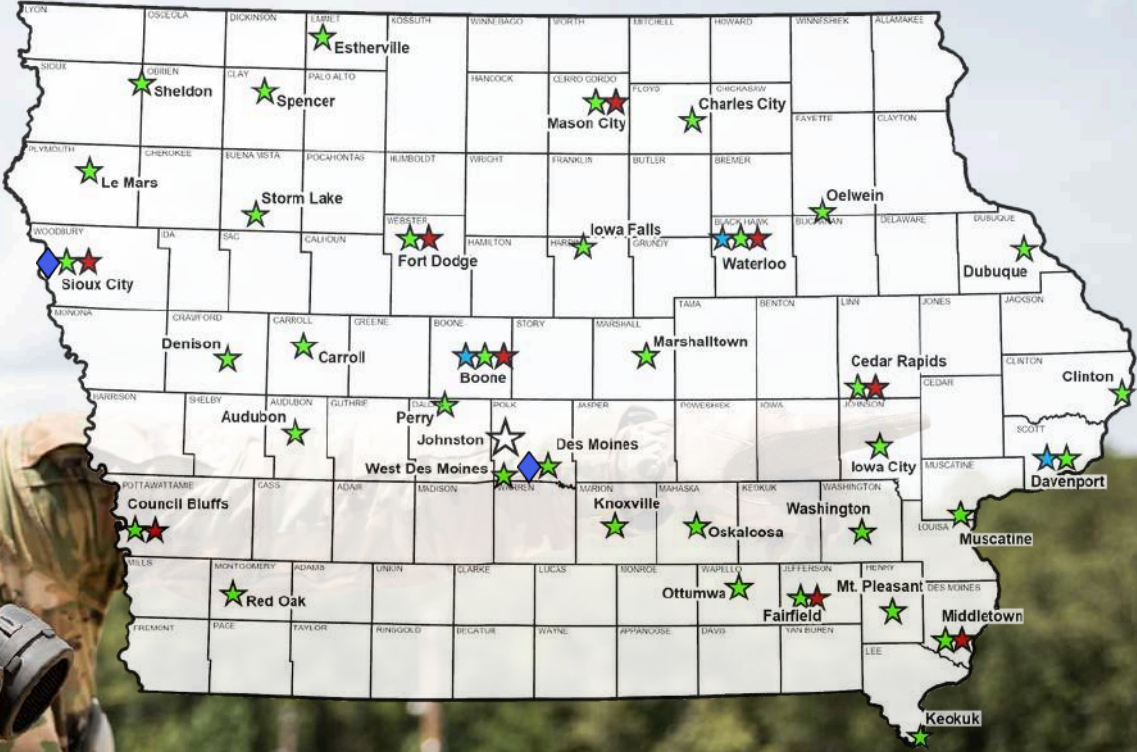
Outperforming other states, Iowa's partnership with Kosovo is exemplary and considered a national model by the Department of War.

The State Partnership Program is a proven, low-cost, high-impact method to enhance security cooperation in strategically important areas. But Iowa's relationship with Kosovo is not purely military. Since 2011, this relationship has also grown into diplomatic, academic, and economic ties.

Valuing the importance of the SPP to furthering diplomatic goals, Congress and the Pentagon are working to increase resources to expand this partnership to new nations.

We strive to build on this success and are now seeking a second state partnership that is regionally aligned.

# ECONOMIC IMPACT



- Legend
- Headquarters (Camp Dodge)
  - Air Base (Air NG)
  - Readiness Center (Army NG)
  - Aviation (Army NG)
  - Maintenance Shop (Army NG)

Pictured: Iowa Gov. Kim Reynolds visits Soldiers assigned to the 2nd Infantry Brigade Combat Team, 34th Infantry Division, Iowa Army National Guard, at the Joint Readiness Training Center, Fort Polk, Louisiana, July 7, 2025. The Soldiers are training ahead of their deployment to U.S. Central Command in support of Operation Inherent Resolve.

# Total FY2025 Funding:

## State Appropriations:

General Funds = \$7.2M

State Active-Duty = \$342,556 (standing unlimited)

Rebuild Iowa Infrastructure Fund = \$4.75M

Iowa National Guard Service Scholarship (INGSS) = \$6.6M

## Federal Defense and Military Construction Appropriations:

\$547M *\*additional federal dollars tied to the 2/34<sup>th</sup> IBCT mobilization: \$88,125,843*

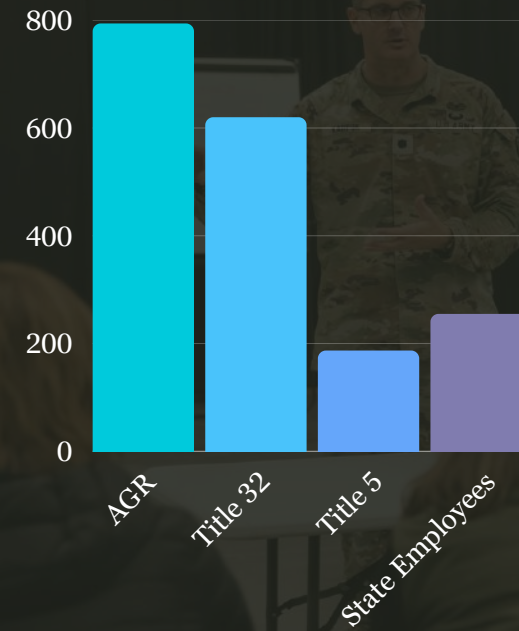
Federal to State funding ratio

# 47:1

# Total Employees:

Full-Time: 1,856

Part-Time: 7,453



## Total Military + Federal Civilian Payroll:

Army: \$227,635,968

Air: \$80,135,604

## Federal Payroll for State Employees: \$17,635,320

## State Payroll for State Employees: \$6,377,108

### Key:

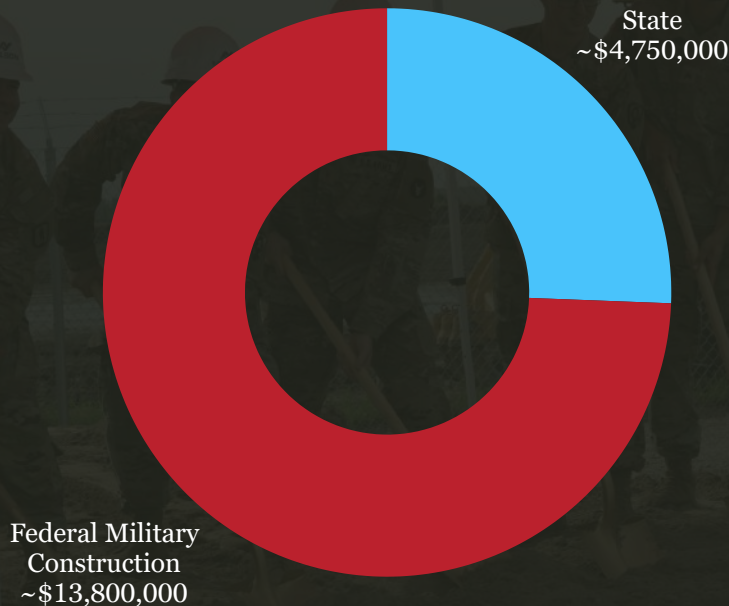
Active Guard and Reserve (AGR)

Title 32 Federal Technician (uniformed)

Title 5 Federal Employee (civilian)

State Employees (State of Iowa)

# Total Infrastructure Appropriations:

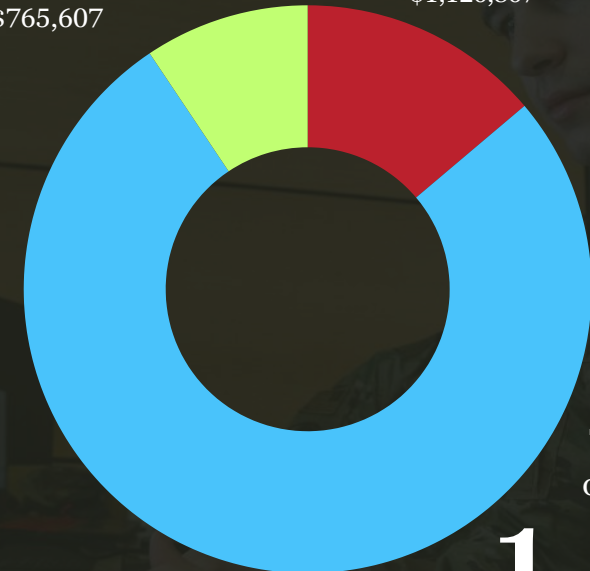


*In FY 2025, construction began on the new Sioux City Field Maintenance Shop (FMS).*

# Total Education Dollars Used:

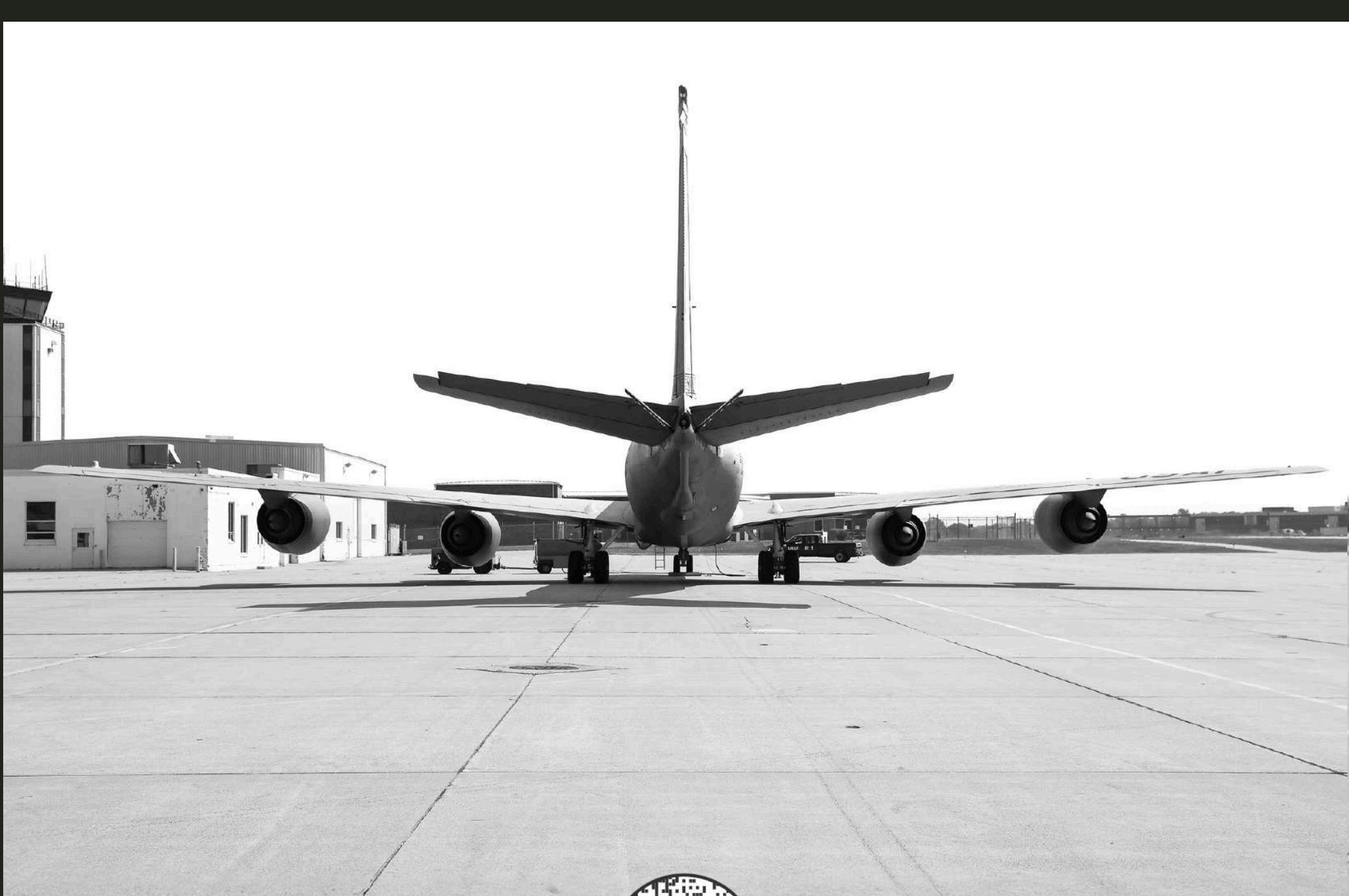
Student Loan Repayment Program  
~\$765,607

Federal Tuition Assistance (FedTA)  
~\$1,126,867



Total number of INGSS used:

# 1,005



**ALWAYS READY**

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