



FROM THE ADJUTANT GENERAL

Dear Fellow Iowans,

As I reflect on the past year and the many accomplishments of the Iowa National Guard, it is my honor to share this annual report, which highlights the dedication and commitment of our service members, their families, and our civilian employees. Throughout the year, our Soldiers and Airmen have answered the call, making a direct and lasting impact across our state and nation.

At the heart of our success is our people. We are a professional force, composed of citizen Soldiers and Airmen from every corner of Iowa who have volunteered to serve. Whether called upon to respond to a natural disaster, protect our borders, or support national defense, the efforts put forth through our training, discipline, and commitment ensures the Iowa National Guard is always prepared to respond.

Readiness of the Iowa National Guard remains unwavering as we continue to evolve and adapt to the demands of an ever-changing world. In 2025, we will again strive to improve upon the lessons learned this past year. Our focus will remain on improving the skill and resiliency of our Soldiers and Airmen, developing competent leaders, and building units with the collective capability and agility to fight and win.

In 2025, the Iowa Air National Guard will continue to provide constant operational support to U.S. Air Force missions directly from our bases in Des Moines and Sioux City while providing individuals for small scale deployments around the world. The Iowa Army National Guard will conduct a demanding 21-day rotation at the Joint Readiness Training Center at Fort Johnson, Louisiana. This training event will involve nearly 4,000 Iowa Soldiers and replicate the rigor and stress of combat through a continuous high-paced exercise against the U.S. Army's world class opposing force.

Equally important to our training and readiness are the families who support us. To our spouses, children, parents, and loved ones—your sacrifices, though often unseen, are never unappreciated. The strength of our service members is built upon the strength of our families. You are as integral to our success as the men and women in uniform, and we are deeply grateful for the role you play in keeping us strong, focused, and mission-ready.

The Iowa National Guard is deeply appreciative of the support we receive from leaders and citizens across our state and communities. I want to personally thank each of you for the continued trust and confidence you place in our men and women in uniform. Their professionalism, adaptability, and steadfast commitment have made this force stronger than ever. Together, we stand ready and prepared to respond whenever, wherever, and however needed.

Thank you for your continued support.





IOWA ARMY NATIONAL GUARD



IOWA AIR NATIONAL GUARD

ABOUT US

Members of the Iowa Air National Guard are diverse individuals who lead purpose-driven lives. Most attend school or maintain a full-time career in addition to training one weekend a month and two weeks a year. Paid training happens close to their homes, often alongside neighbors and friends, and they take immense pride in serving their local communities. The Iowa Air National Guard carries out both a federal and state mission, offering members a unique opportunity to serve their local community as well as their country. With multiple career specialties, opportunities for leadership experience, and a bachelors degree debt-free, the Iowa Air National Guard sets you up for success.

JOBS

- Cybersecurity
- Intelligence
- Maintenance
- Medical
- Security Forces
- Fire Protection

BENEFITS

- Get paid to attend college and get up to 100% of your tuition paid for
- · Low-to-no health insurance costs
- Retirement plan similar to a 401K
- · Paid travel and training
- Networking
- Skills that set you apart in the civilian sector





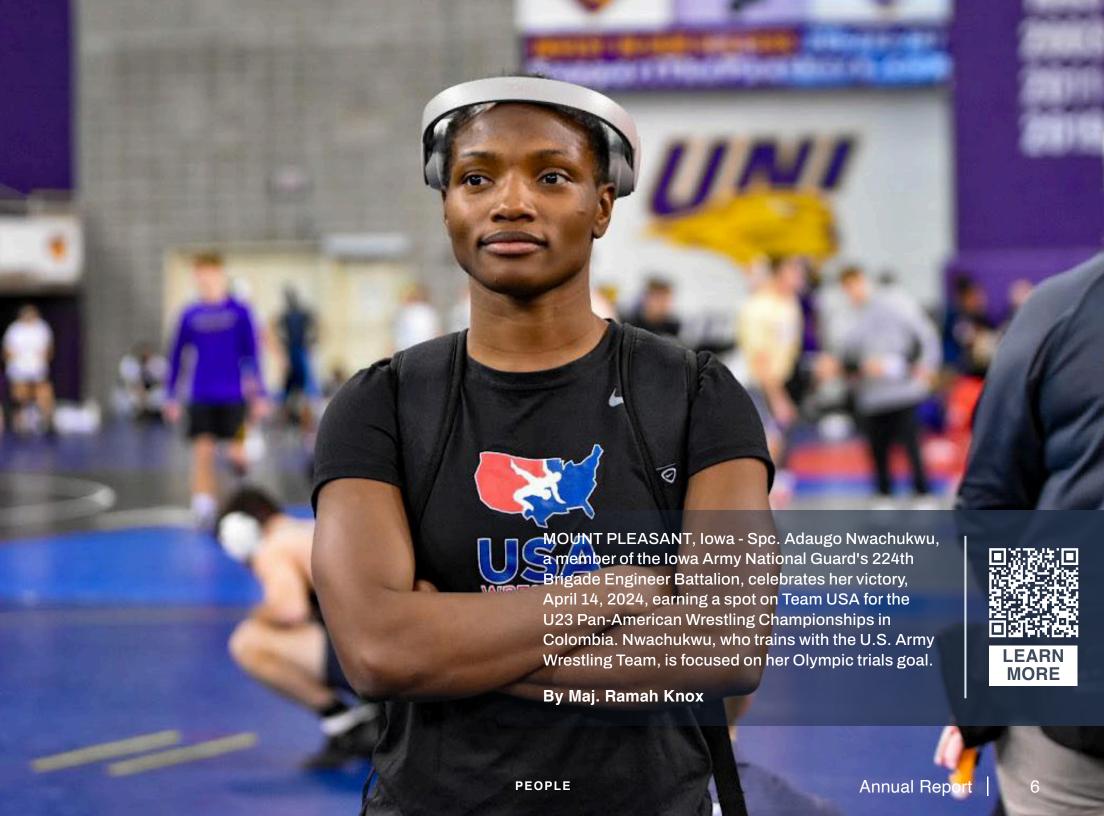




At the core of the Iowa National Guard are the men and women in our units, their families, and the civilian workforce supporting their mission.

Together, they form the foundation of our success. We recognize that our most valuable asset is our people and we are committed to prioritizing their well-being in and out of uniform. Our people reflect Iowa's spirit—resilient, dedicated, and service-oriented—while embodying military discipline and excellence. By investing in their growth, we ensure they remain prepared to meet challenges and accomplish critical missions.











READINESS

Readiness is being an adaptable force ALWAYS READY to respond, evolve, and overcome—prepared to fight, win, and serve wherever needed. It's a steadfast commitment to our communities, state, and nation. At its core is trust, as we are a reliable force, always ready to answer the call, whether stateside or abroad. Through realistic exercises and a culture of innovation we refine skills and enhance capabilities. We are trained for Large-Scale Combat Operations across all domains—Air, Land, Sea, Space, and Cyberspace—ensuring our forces are equipped to face any challenge.

READINESS Annual Report

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MODERNIZATION PRE RALT RES ROS 19 ENR 124 PRE RAS ROS 19 ENR 124

In today's volatile world, the Iowa National Guard is committed to staying ahead—evolving to meet future conflict demands. This involves transforming our force structure, modernizing equipment, and adapting to shifting demographics to remain ready. Iowa plays a vital role, investing in facility, runway, and network upgrades to create a more resilient infrastructure. Major changes take time, but through strategic adjustments aligned with broader Army and Air Force modernization efforts, we are positioning ourselves for success in the next era of warfare.

MODERNIZATION Annual Report

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The lowa National Guard is a community-centric organization with 9,000 Soldiers, Airmen, and civilian employees. 80% of service members serve part-time while maintaining civilian careers. With units in 36 communities statewide, our members are not only military personnel but also family, neighbors, and professionals contributing to lowa's workforce. Effective communication ensures transparency and fosters trust with service members, families, employers, media, and local communities. We prioritize lasting connections with people and organizations across the state.







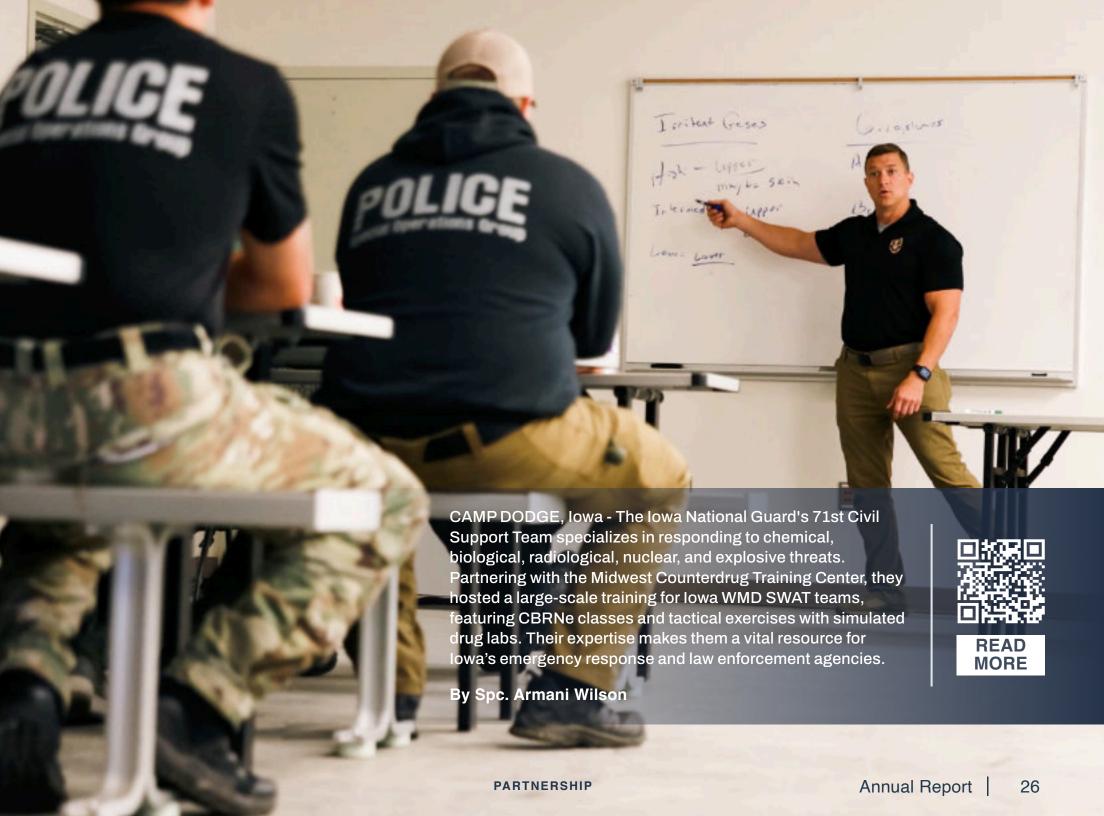
PARTNERSHIP White the second of the second

The lowa National Guard thrives on strong relationships with local communities, local governments, businesses, and non-profits, enhancing our ability to respond to emergencies and support state needs. Our international partnership with the Kosovo Security Force (KSF) through the State Partnership Program is another key aspect of our mission, allowing for joint training that improves military readiness for both forces. By working together, we build lasting relationships that benefit our service members and the communities we serve, locally and internationally. These partnerships are vital for mission success and national security.

PARTNERSHIP Annual Report

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TOTAL JOINT FORCE

lowans from across the state serve in diverse units with unique capabilities. Whether in urban or rural areas, these units are skilled and ready to mobilize and execute state and federal missions at a moment's notice. We are committed to being lowa's most trusted organization by responsibly managing resources, ensuring readiness, and staying responsive to the needs of our communities and nation.





2ND INFANTRY BRIGADE COMBAT TEAM, 34TH INFANTRY DIVISION



185[™] AIR REFUELING WING



734TH REGIONAL SUPPORT GROUP



132D WING



67TH TROOP COMMAND



185TH REGIONAL TRAINING INSTITUTE



671ST TROOP COMMAND



CAMP DODGE TRAINING CENTER



2ND INFANTRY BRIGADE COMBAT TEAM, 34TH INFANTRY DIVISION

The 2/34th Infantry Brigade Combat Team mobilizes, deploys, and conducts decisive action to close with and destroy enemy forces using fire, maneuver, and close combat, or repels enemy assault by fire and counterattack in order to enable achievement of military objectives and protect national interests.

HeadquartersBoone, lowa

Commander
Col. Eric Soults

Senior Enlisted Command Sgt. Maj. Josh Luck



2024 Accomplishments

The 2nd Infantry Brigade Combat Team is a unit within the Iowa Army National Guard. Part of the historic 34th Infantry Division, also known as the "Red Bulls", it has roots dating back to World War I. The 2/34th IBCT is a modular infantry brigade combat team designed for flexibility. It can be deployed in a wide range of combat and support roles.

Training Year 2024 was exceptionally busy for the 1st Battalion, 168th Infantry Regiment, 2/34th IBCT — the 'Lethal Battalion.' The unit successfully conducted squad live-fire exercises, command post operations, and squad/platoon situational training exercises, with a primary focus on large-scale combat operations. Leaders from across the battalion were selected as observer-controller/trainers to assist the 32nd IBCT during its rotation at the Joint Readiness Training Center (JRTC) at Fort Johnson, Louisiana.

In addition to training, the battalion supported local communities in lowa during severe weather that caused widespread power outages, food shortages, and a lack of clean water. The "Lethal Battalion" assisted with evacuation efforts, provided fresh water, and monitored pumping stations.

The battalion culminated its training year with an Exportable Combat Training Capability (XCTC) rotation at Camp Ripley, Minnesota, where it was evaluated and

certified at the squad, platoon, and company levels. The "Lethal Battalion" successfully completed platoon livefire exercises, movement to contact, company attacks, and air assault missions. It was selected as the main effort during the brigade's field training exercise (FTX).

The 1st Battalion, 194th Field Artillery, 2/34th IBCT, conducted complex gunnery training at Camp Ripley in 2024, including both day and night live-fire exercises using various artillery ammunition types. The battalion employed radar systems to track live rounds, virtual reality simulators to enhance forward observer skills, and incorporated UH-60 Black Hawk and CH-47 Chinook helicopters during air assault training. Forward observers supported three infantry battalions and one cavalry squadron, providing accurate and timely direct and indirect fire during XCTC. The battalion reduced its command post footprint by more than 60%, enhancing mobility, and over 6,000 artillery rounds were fired during the year.

The 334th Brigade Support Battalion, 2/34th IBCT — the 'Archer Battalion' — excels in logistics, transportation, maintenance, and medical services. Like historical archers, the battalion adapts swiftly to changing circumstances, ensuring the brigade's operational success. Throughout the year, the "Archer Battalion" demonstrated professionalism and sustainment expertise, particularly during XCTC at Camp Ripley, where it supported the brigade with outstanding customer service.

The 224th Brigade Engineer Battalion, 2/34th IBCT—the 'Titan Battalion'—provided essential engineering, communications, and intelligence support in 2024. The battalion's Soldiers, stationed throughout Southeast Iowa, hold 57 different occupational specialties, offering a blend of tactical and technical skills that support operations on the modern battlefield.

On Aug. 18, Soldiers from the 224th BEB presented the Silver De Fleury Medal to Mr. Henry Langrehr, a World War II combat engineer veteran from Clinton, Iowa, who parachuted into Normandy with the 82nd Airborne Division. The battalion also hosted Iowa's largest fitness camp and achieved a 93% retention rate. At XCTC, the "Titan Battalion" facilitated a brigade-level air assault, contributing significantly to the brigade's success.

Pictured left: Soldiers assigned to Troop C, 1st Squadron, 113th Cavalry Regiment, 2nd Brigade Combat Team, 34th Infantry Division, Iowa Army National Guard, maintain security while moving down the Mississippi River on Zodiac boats during an Exportable Combat Training Capabilities rotation at Camp Ripley, Minn., July 22, 2024.

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TOTAL JOINT FORCE Annual Report





2/34TH IBCT

In Training Year 2024, the 1st Squadron, 113th Cavalry Regiment, 2/34th IBCT, focused on platoon-level proficiencies and leader development. Soldiers trained in area and zone reconnaissance, marksmanship, crewserved weapons qualification, and Army Warrior Tasks and Battle Drills. The squadron's training culminated with a 21-day annual training at Camp Ripley during XCTC, where it focused on reconnaissance and security operations in a large-scale combat environment. The squadron's leadership was tested in critical decision-making during XCTC, validating their ability to conduct effective reconnaissance and security operations.

In the past year, the squadron, in collaboration with Soldiers from the 1st Battalion, 133rd Infantry Regiment, deployed 110 Soldiers to the Southwest Border in support of Operation Lone Star and the Texas Military Department's security objectives. This marks the second time in recent years that Soldiers 2/34th IBCT have assisted with border operations. Their efforts have been critical in enhancing national security by countering the influx of illegal immigration and trafficking of illicit drugs into the United States.

The 1st Battalion, 133rd Infantry Regiment, 2/34th IBCT—the 'Ironman Battalion'—continued to strengthen ties with local communities by hosting civic leader events in over 50 cities. Ironman companies focused on modernizing equipment and exercising mission command to meet readiness requirements for future operations.

At XCTC, the 'Ironman Battalion' demonstrated increasing flexibility in large-scale combat operations, with leaders at all levels called upon to respond to a variety of challenges. Soldiers gained critical experience by conducting continuous operations, refining tactics, techniques, and procedures, and stress-testing sustainment systems. The 'Ironman Battalion' emerged from XCTC with a renewed sense of purpose and a focus on strength, lethality, and impact as it moves into the next training year.

2025 Objectives

The 2/34th IBCT's 2025 objective is to successfully complete a JRTC rotation at Fort Johnson, where units will test tactical and technical proficiency at the platoon level. During the exercise, Soldiers will build on knowledge from XCTC and practice skills necessary for large-scale combat operations. In 2025, the brigade will also train to mobilize, deploy, and conduct decisive action to close with and destroy enemy forces using fire, maneuver, and close combat, or repel enemy assaults through fire and counterattack. This disciplined training will achieve military objectives and protect national interests.

Pictured left: Soldiers assigned to Company A, 334th Brigade Support Battalion, 2nd Brigade Combat, 34th Infantry Division, Iowa Army National Guard, and a CH-47 Chinook helicopter from Company B, 1st Battalion, 171st Aviation Regiment, IANG, conduct a sling load training exercise during an Exportable Combat Training Capability rotation at Camp Ripley, Minn., July 19, 2024.

Exportable Combat Training Capability (XCTC)

Soldiers assigned to the 135th Mobile Public Affairs Detachment documented the XCTC rotation at Camp Ripley, Minn., from July 17 to August 29, 2024, capturing the Iowa Army National Guard's 2nd Brigade Combat Team, 34th Infantry Division in action. The exercise tested platoon-level skills, while public affairs ensured timely updates for internal and external audiences. (U.S. Army National Guard video by Spc. Armani Wilson)





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734TH REGIONAL SUPPORT GROUP

The 734th Regional Support Group is comprised of 12 individual companies, including battalion headquarters that provide logistics, transportation, engineering and maintenance support throughout the state of Iowa.

HeadquartersJohnston, lowa

CommanderCol. Anthony Smithhart

Senior Enlisted Command Sgt. Maj. Michael Mally





The 734th Regional Support Group successfully deployed three separate units during 2024. The 831st Engineer Company was deployed to the CENTCOM area of responsibility, where it provided vital infrastructure support across Iraq, Kuwait, Jordan, Saudi Arabia, and Syria. In January, Soldiers from the 186th Military Police Company were deployed to Kosovo to bolster NATO's ongoing efforts to promote peace and stability in the Balkans. Additionally, in October, the Headquarters and Headquarters Company of the 1034th Combat Sustainment Support Battalion deployed to the Southwest Border to assist federal efforts in securing the border and enhancing safety in the region.

Alongside these mobilizations, multiple companies from the 734th RSG participated in an Exportable Combat Training Center (XCTC) rotation in July at Camp Ripley, Minnesota. The headquarters of the 734th RSG played an integral role in expeditiously receiving, staging, and onward integrating of all 4,500 Soldiers as they arrived from seven different states to partake in the rotational training.

Soldiers from the 186th Military Police Company, 833rd Engineer Company, and Headquarters and Headquarters Company of the 185th Combat Sustainment Support Battalion were in the tactical field environment as active enablers to the 2nd Brigade Combat Team, 34th Infantry Division, where they

supported the large-scale combat operation training at XCTC. The Soldiers from the 833rd Engineer Company were in high spirits as they were integrated into live-fire exercises and culminated with an explosive demolition of a wired obstacle.

The 186th Military police also conducted two rotations in the Eagle Pass area of Texas as part of a joint civil support mission with the Texas National Guard. During this mission they supported local, state and federal law enforcement missions to counter human and drug smuggling.

Other units, including the 2168th Transportation Company, 1133rd Transportation Company, 3655th Classification and Inspection Company, and Company B of the 1347th Division Sustainment Support Battalion, provided logistics and maintenance to 4,500 Soldiers from a distance to simulate the flow of support in a real-world scenario. Overall, the 734th RSG demonstrated their extensive operational capacity and commitment to mission success.

Company A of the 1347th DSSB continued their mission in support of the Command and Control Chemical, Biological, Radiological, Nuclear Response Element. This mission required the unit to be prepared to mobilize on short notice in the event of an incident on U.S. soil. Company A trained and was successfully validated this past spring as being prepared for future operations.

From transportation, supply chain operations, maintenance support, security, construction, general logistics support, fuel storage and distribution, the 734th RSG sustains the fight from top to bottom.

2025 Objectives

Looking ahead, the 734th RSG will continue to enhance readiness to meet all state and federal mission requirements throughout 2025. They will achieve this by engaging with the community, prioritizing the well-being of their Soldiers, and participating in immersive training scenarios to build and develop their teams into effective and resilient units ready for any challenge.

Pictured left: After a yearlong deployment to the Middle East, 150 Soldiers from the 831st Engineer Vertical Construction Company returned home, July 19, 2024. Activated in September 2023 for Operation Spartan Shield, the unit completed more than 50 projects, enhancing U.S. forces' capabilities across seven bases in CENTCOM.

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67TH TROOP COMMAND





As a major subordinate command for the 248th Aviation Support Battalion and the 109th Multifunctional Medical Battalion, the 67th Troop Command executed multiple state and federal missions over the past year. With a focus on unit readiness, the organization accomplished its missions, both domestically and abroad, while strengthening community partnerships.

The 67th Troop Command Headquarters participated in statewide domestic operations, including state active duty for Operation Deluge Shield. This initiative allowed the unit to enhance its domestic response capabilities and foster partnerships with state and federal agencies.

Throughout 2024, the 248th Aviation Support Battalion engaged in community events, including boss lifts and flyovers during nationally televised football games. They also supported various training events, such as Exportable Combat Training Center (XCTC) in Minnesota and 28 other out-of-state missions across the country. These efforts enhanced readiness and contributed to recruitment initiatives.

The 109th Multifunctional Medical Battalion focused on real-world training to improve domestic medical response. They conducted exercises in Wisconsin, Minnesota, and Germany, working alongside infantry units on frontline care and rear aid station evacuations. During Operation Flight of the Raven, the battalion maneuvered throughout Iowa, navigating various WETS

sites. They collaborated with civilian agencies, including Pella EMS and Simulation in Motion-IA.

C Company, 2-211th General Support Aviation Battalion of the Minnesota Army National Guard participated in Operation Joint Guardian in Kosovo, deploying a MEDEVAC platoon and three UH-60 Black Hawk helicopters. During this mission, they trained over 2,000 Soldiers from 13 countries in MEDEVAC operations and successfully executed nine rescue missions. Stateside, the unit conducted search and rescue operations in Sheldon, Iowa, where the aircrew performed a live hoist rescue and trained with the 294th Medical Company on aircraft familiarization and patient handling.

The 34th Army Band maintained a high level of activity in 2024, performing at nearly 70 musical events and 90 funerals. They also participated in high-profile events such as the Hy-Vee IndyCar Weekend and assisted with recruitment during a spring school tour.

The 2nd Battalion, 641st Aviation Detachment
Operational Support Airlift was busy in 2024, fulfilling
103 mission requests and logging 363.8 flight hours.
They transported 79 Army and 30 Air Force passengers,
dedicating 10% of flight time to training new aviators.
This resulted in the certification of two new pilots, one as
a certified aviator at the instrument examiner/senior
instructor pilot course and one as a maintenance test
pilot. Their missions supported operations from
California to Texas and Virginia, assisting other states
and the active duty army component.

2025 Objectives

In 2025, the 67th Troop Command will align training and resources to meet the needs of both state and federal missions. The 294th Medical Company Area Support will maintain enhanced readiness as a designated contingency response force, ensuring it is prepared to respond to any emergent situation. Additionally, several aviation and medical units from the 67th Troop Command will support the 2nd Infantry Brigade Combat Team, 34th Infantry Division during missions in the coming year.

Pictured left: A MEDEVAC UH-60 Black Hawk from C Company, 2/211 General Aviation Support Battalion, 67th Troop Command, Iowa National Guard, prepares for takeoff in Kosovo during a NATO-KFOR rotation.



671ST TROOP COMMAND

The 671st Troop Command (TC) provides essential support to assigned units, ensuring they maintain competent, ready, relevant, trained, and equipped forces. This preparation enables them to deploy and support operations worldwide in service to both our state and nation. Upon order, the 671st TC also assumes command and control of attached units to coordinate support for domestic disaster relief operations, responding to both natural and man-made disasters, as directed by The Adjutant General and the Governor of lowa.

HeadquartersJohnston, lowa

CommanderCol. Jason Wisehart

Senior EnlistedCommand Sgt. Maj. Gary Estabrooks



The Iowa National Guard Trench Run, hosted by the 671st Troop Command, took place on August 11th. This annual event allowed the public to experience aspects of military training and explore Camp Dodge's training areas, typically reserved for military use. Participation increased from last year, with over 500 individuals taking part.

Senior leaders from the Iowa National Guard, led by Command Senior Enlisted Leader, Command Sgt. Maj. Mathew Strasser, paid a heartfelt visit to veterans at the Iowa Veterans Home in Marshalltown.

The 671st TC worked diligently with Soldiers during their retention windows to highlight the benefits of continued service in the Iowa Army National Guard, resulting in a 4.5% improvement in retention rates for 2024.

The 71st Civil Support Team actively collaborated with local agencies through various partnership activities. They coordinated planned exercises with the Fort Dodge Fire Department and Mason City Emergency Responders, and facilitated a tabletop exercise involving the University of Iowa, Johnson County Emergency Management Agency, local fire departments, bomb technicians, and the State Hygienic Lab.

The 908th Field Feeding Platoon played a key role during the Exportable Combat Training Center (XCTC) rotation at Camp Ripley, Minnesota, where nearly 50 cooks provided over 26,000 meals to 2,000 Soldiers from 12 units across seven states.

The 135th Mobile Public Affairs Detachment documented and publicized the Iowa National Guard's story throughout 2024, particularly during XCTC. The MPAD showcased Iowa's Soldiers, equipment, and training to a world-wide audience through partnerships with news broadcast networks and utilization of social media.

The Recruiting and Retention Battalion increased its annual production by 130 accessions compared to the previous year. They engaged in outreach efforts statewide, highlighted by Military Muscle Camps and Sports Camps, where nearly 1,000 high school students participated in military workouts, fostering competitive environments and strengthening ties between the lowa Army National Guard and local school districts.

Iowa is home to one of the premier National Guard training centers, the Sustainment Training Center. The STC showcased its capabilities during a visit from the Sergeant Major of the Army G-4, who praised its facilities and expressed a desire to increase training opportunities for active duty units nationwide.

2025 Objectives

In 2025, the 671st Troop Command will continue to support the Iowa Army National Guard in accomplishing all assigned state and federal missions. There will be an increased emphasis on the Iowa National Guard Trench Run to boost early and overall registration for the event. Joint Forces Headquarters, the 135th Mobile Public Affairs Detachment, and the 908th Field Feeding Platoon will play key roles in supporting the Joint Readiness Training Center exercise at Fort Johnson, Louisiana.

Pictured left: Community members from across Iowa participate in the annual 10K Trench Run at Camp Dodge in Johnston, Iowa, Aug. 11, 2024. As one of the Iowa National Guard's premier events, the Trench Run brings together participants for a challenging and memorable experience.



185TH AIR REFUELING WING

TOTAL JOINT FORCE

The mission of the 185th Refueling Wing is to provide ready Airmen to support global strategic competition, nuclear deterrence, and aerial refueling across federal and state missions. To achieve that mission, the 185th vision is to be professional, resilient; and empower Airmen to be ready for any challenge across current and future domains.

HeadquartersSioux City, Iowa

CommanderCol. Sonya Morrison

Senior Enlisted
Command Chief Master Sgt. Justin Odell



During 2024, the unit achieved a 90.3% retention rate, with 185th recruiters surpassing their goals by exceeding 100%. They finished the year with 100 new recruits, a significant accomplishment for their small team.

The 133d Test Squadron, a geographically separated unit, was announced for divestment, paving the way for a new contingency response mission at the 185th in Sioux City next year. Contingency response squadrons are specialized teams of Airmen who rapidly deploy to open airbases, coordinate air mobility operations, and advise partner nations. They are prepared for wartime tasks and disaster relief, specializing in the global deployment of personnel and equipment.

The 185th Operations Group moved into a newly remodeled building, welcoming the community in mid-October to showcase the \$12 million, 31,000 square foot facility. The Siouxland Construction Alliance honored the project with the 2023 Excellence in Construction Award.

In June, the 185th ARW hosted a media flight, providing special access to a refueling mission. Coverage from civilian media ran from June 11 to June 17, keeping the story in the news for over a week.

The 185th Security Forces Squadron deployed for six months to Prince Sultan Air Base. In January, the unit sent aircraft and personnel to Andersen Air Force Base in Guam to support the continuous bomber presence in the region.

The 185th Food Services was recognized as a finalist for the Air National Guard's annual Food Service Award, the Senior Master Sgt. Kenneth Disney Award. In April, the unit won the Golden Spoon Award at Camp Dodge, competing against Army organizations in a field environment.

Throughout the year, the unit hosted various community events, including activities with the South Sioux City Family Literacy Group, Northwest Iowa STEM, and the Girl Scouts. In April, the unit organized a career fair, inviting 200 students from local schools to explore various occupational specialties and engaged in handson activities.

Unit Chaplain Lt. Col. Stephen Peters deployed for six months to support Airmen in Southwest Asia, impacting service members across the CENTCOM region. The unit also celebrated a new Weapons School graduate, Maj. Tyler Kludt, who distinguished himself as the top graduate in multiple categories, including Top Paper and Flying Award.

In August, the Wing Commander, Col. Sonya Morrison, honored Airmen at a wing-wide awards ceremony, followed by Airman's Day. In September, the unit's Judge Advocate General office conducted a Contemporary Base Issues course, aimed at preparing Airmen to work as a team and address unique issues for Air National Guard members. A senior non-commissioned officer induction ceremony in September recognized newly promoted senior enlisted leaders.

By year's end, unit members participated in the Defense Organizational Climate Survey, providing feedback to leadership and shaping the unit's future.

2025 Objectives

The 185th Air Refueling Wing aims to maintain momentum on the ramp and runway project with congressional support, pushing for final planning to begin in 2025 and beyond. The unit concluded 2024 with 35% of the final runway and ramp plans completed, positioning itself for potential Department of Defense construction support by 2026. Additionally, plans are underway for a new front gate and hangar.

Pictured left: An aircrew from the 185th Air Refueling Wing refuels a U.S. Air Force A-10 Thunderbolt II, June 11, 2024, above Whiteman Air Force Base, Missouri. Local media were invited to join the aircrew aboard the KC-135 Stratotanker for an in-flight refueling mission.

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TOTAL JOINT FORCE Annual Report



132D WING

TOTAL JOINT FORCE

The mission of the 132d Wing is to train, deploy, execute, and sustain operations in support of our community, state, and nation.

HeadquartersDes Moines, Iowa

Commander

Col. Travis Crawmer

Senior Enlisted

Command Chief Master Sgt. Jason Lehmann



In 2024, the 132d Wing demonstrated exceptional commitment to excellence and mission readiness, earning its 17th Air Force Outstanding Unit Award. The 132d Operations Group played a crucial role in the biennial Pacific Air Forces exercise, providing Joint Air Component Coordination Element members to facilitate smooth war planning and execution amid near-peer Great Power Competition.

Meanwhile, the 132d Medical Group showcased its expertise by planning and executing the second State Partnership Program bilateral annual training field exercise in collaboration with the Kosovo Security Force Medical Regiment. This integrated joint field exercise in Kosovo focused on interoperability, overcoming language barriers, prolonged casualty care, and field medicine, with two international teams working together in deployed medical facilities.

The 132d Intelligence, Surveillance, and Reconnaissance Group maintained high engagement, supporting worldwide operations from 13 locations in more than eight countries. The 124th Attack Squadron and 132d Operations Support Squadron conducted missions globally, flying 198 MQ-9 Reaper sorties and logging over 3,700 flight hours. The 132d Combat Training Squadron trained 15,109 warfighters through 3,738 training events, as well as continued to expand

distributed training across the Department of Defense by connecting with seven U.S. Marine Corps units and procuring the hardware to enable live-constructive training. This new technological solution allowed the 132d CTS to talk on the radio and transmit Link-16 data from Des Moines to F-35s flying at the Volk Range Complex in Wisconsin.

Additionally, during the Adriatic Regional Security Cyber Cooperation Exercise 2024 in Postojna, Slovenia, members of the 168th Cyber Operations Squadron joined participants from six states and seven countries. This week-long event, supported by the EUCOM J6 Directorate, aimed to strengthen international relationships in cybersecurity, focusing on cyber forensics, threat hunting, and executing malware "clear" action plans.

2025 Objectives

In the upcoming year, the 132d Wing aims to focus on three primary objectives: increasing force strength, pursuing new mission sets, and modernizing equipment and infrastructure.

First, the 132d Wing is dedicated to achieving a 100% end strength goal. Following the recruiting team's success in 2024, which secured over 100 new accessions, the wing is committed to further growing its overall manpower. To achieve this, the wing will continue

building relationships with high schools and universities across lowa.

Second, the 132d Wing leadership is focused on ensuring the organization remains relevant in an everevolving operational landscape. By actively seeking new enduring mission sets, including the establishment of the Combat Training Squadron - Cyber, the wing is poised to enhance its capabilities. The emphasis will be on developing this new mission to provide robust training for cyber operations nationwide.

Lastly, the 132d Wing is committed to modernizing its equipment and infrastructure. The reconstitution of the east campus positions the wing for future growth, with plans for new construction projects underway. These projects include Consolidated Support, Cyber Range, and Combat Training facilities, all of which will contribute to the wing's ongoing advancement and success.

Pictured left: Members of the 132d Wing and 119th Wing wheel out the MQ-9 Reaper from a hangar that previously housed F-16 Fighting Falcons during the Hawki Fury exercise, Sept. 14, 2024, at the 132d Wing airbase in Des Moines, Iowa. The MQ-9 Reaper is part of a remotely piloted aircraft system that carries out missions in all corners of the world.



185TH REGIONAL TRAINING INSTITUTE

TOTAL JOINT FORCE

The mission of the 185th Regional Training Institute (RTI) is to deliver training that fosters the development of adaptable and innovative Soldiers and leaders across all branches of the U.S. Army. The RTI provides specialized leadership training, aimed at improving readiness and preparing Soldiers for assignments both domestically and internationally.

Headquarters Johnston, Iowa

Commander
Col. Jason Merchant

Senior Enlisted Command Sgt. Maj. Steven Dreher



The 185th Regional Training Institute (RTI) is an accredited institute within the Total Army Schools System that provides a transformative educational experience to Soldiers from the active duty Army, National Guard, and Army Reserve. They are dedicated to developing leaders of character and competence for a mission-ready force to serve our communities, state, and nation. Specifically for the state of Iowa, our flagship leadership programs build commissioned leaders through our Officer Candidate School (OCS) and Warrant Officer Candidate School (WOCS). The 185th RTI also offers Military Occupation Specialty-Transition (MOS-T) training to qualify enlisted Soldiers and provides non-commissioned officers (NCO) professional development to prepare them for greater responsibilities.

Their comprehensive programs offer training such as medical qualifications, continuing education, automated logistics specialists, small arms and artillery repair, and wheeled vehicle mechanics. Additionally, we provide Advanced Skill Identifier (ASI) courses, including the Common Faculty

Development Instructor Course and Wheeled Vehicle Recovery. In 2024, the 185th RTI delivered instruction, training, and development for more than 1,500 Soldiers, reinforcing our commitment to excellence. Their team of professional expert instructors continually strive for excellence building readiness across formations throughout the nation.

The 185th RTI's commissioning programs (OCS and WOCS) successfully commissioned 23 lieutenants and 11 warrant officers in 2024, who are now serving in critical leadership roles across the Iowa Army National Guard. Additionally, this training year, our Automated Logistics Specialist course achieved an impressive overall score of 98.4% from the Combined Arms Support Command Quality Assurance Office and the Quartermaster Reserve Component Office.

2025 Objectives

In 2025, the 185th RTI will remain an institution of excellence, housed in a state-of-the-art campus and led by a world-class cadre. As it approaches the 2026 TRADOC Accreditation, the unit aims to:

provide transformative education that unlocks students' potential; strengthen partnerships and support through effective communication; develop professional instructors to enhance intellectual capital and quality; and increase readiness in the lowa Army National Guard and U.S. Army by effectively managing personnel. The mission remains focused on cultivating the next generation of leaders who will excel in service to our communities and country.

Pictured left: Soldiers from the 185th Regional Training Institute's Class 69-24 pose for a photo shortly before their commissioning ceremony, July 27, 2024. The ceremony marked the beginning of their journey as newly commissioned officers, ready to lead and serve in the Iowa National Guard.

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CAMP DODGE TRAINING CENTER

TOTAL JOINT FORCE

The Camp Dodge Training Center is a state-of-the-art facility designed for military and emergency services training, equipping thousands of personnel annually to support both state and national needs. It offers a wide range of resources, including shooting ranges, wooded and urban training areas, various technical training facilities, and leadership development courses. Additionally, Camp Dodge hosts several community events to engage and welcome the public.

Headquarters Johnston, Iowa

CommanderCol. Jonathan Borg

Senior Enlisted Command Sgt. Maj. David Bailey







SUMMER CONCERT SERIES

The Camp Dodge Training Center welcomed the public for the 13th year to enjoy free music on Thursday nights during the Summer Concert Series. The series is a way to thank our service members and the communities that support them.

The great artists and bands who played in the series this past year including Standing Hampton, The Nadas, and the Iowa National Guard's 34th Army Band.

The series will kick-off again next summer in June and is held at the former swimming pool complex on Camp Dodge. Future dates and bands participating will be posted on social media and the Iowa National Guard website. Bring a folding chair, picnic basket, lawn games, your favorite beverage, and have a great summer night.

BEST WARRIOR COMPETITION

The Camp Dodge Training Center hosted the State Best Warrior Competition April 4-7, 2024, and Regional Best Warrior Competition May 1-5, 2024. The BWC tests a Soldier's ability to complete military tasks in a competitive environment, with a chance to earn the designation of Soldier of the Year or Non-commissioned Officer of the Year.

During the BWCs, competitors endured over 25 events designed to test their skills, resilience, stamina, and teamwork.

Events ranged from marksmanship and obstacle courses to physical fitness trials, medical evacuation simulations, a ruck march, and a formal military board.

Winners of the state competition went on to compete in the regional BWC and, if they advanced, to the national competition.

TRENCH RUN

The Iowa National Guard hosted its Annual 10K Trench Run on August 11, 2024, drawing over 400 runners from across Iowa.

Open to community members and service members, the race featured a challenging cross-country course that showcased the scenic landscape of Camp Dodge. Participants navigated military simulations like no other trail run, encountering obstacles such as trenches, smoke, pyrotechnics, and blank fire, alongside military vehicles.

The race is dedicated to and memorializes the sacrifices of service members and their families during World War I, also known as the Great War.



IOWA GOLD STAR MILITARY MUSEUM

TOTAL JOINT FORCE

The mission of the Iowa Gold Star Military Museum is to commemorate and showcase the military history of Iowa's citizens across all conflicts, including homeland defense and state service. The museum is dedicated to collecting, preserving, and displaying artifacts that tell the story of Iowa's military legacy, from the state's founding to the present day. It serves as a tribute to the courageous service of Iowa's veterans.

HeadquartersJohnston, lowa

Director Sherri Colbert

Contact 515-252-4531

Goldstarmuseum@iowa.gov







COOKIES WITH SANTA

Santa made a special visit to the Iowa Gold Star Museum in December, 2023, bringing holiday cheer to children and families.

The event featured activities such as ornament-making, cookie decorating, and guided tours of the museum.

Organized in partnership with the IA-ARNG Child & Youth Program and the Iowa National Guard Warrior and Family Services Branch, the event also offered a photographer to capture families' moments with Santa.

This annual tradition is always a popular highlight for the community, providing fun and festive memories for all who attend.

VIETNAM WAR LIVING HISTORY

On June 1, 2024, the Iowa Gold Star Military Museum at Camp Dodge in Johnston, Iowa, hosted a special event that brought the Vietnam War era to life.

Visitors explored military equipment, vehicles, and uniforms from the period, while hearing personal stories from veterans and speakers. Families and students from across the region gathered to learn about the experiences of Soldiers during the war and the history of its battles.

The event, one of the museum's most popular annual attractions, provided a unique opportunity to connect with history firsthand.

BATTLE OF THE BULGE PROCLAMATION

On December 16, 1944, the Battle of the Bulge began with a surprise German offensive through Belgium, marking a pivotal turning point in World War II, and in recognition of the 80th anniversary, Gov. Kim Reynolds declared December 16, 2024, a day of remembrance for all who served.

To commemorate this historic occasion, the Gold Star Museum hosted a special event that included a presentation explaining the battle, featuring maps, photos, and a 1940s radio broadcast. The Living History Detachment provided additional programming in the lobby and galleries, engaging with attendees for a Q&A session following the program.

Col. Michael Harris presented the official proclamation from Gov. Reynolds, honoring the courage and sacrifices made during the battle.

LEGISLATIVE PRIORITIES



The Iowa National Guard is "Always Ready" for challenges both at home and abroad, thanks in large part to the steadfast support of Gov. Kim Reynolds and the Iowa legislature. The Guard's state mission is to provide military assistance to civil support activities for the governor and the state of Iowa while fulfilling its federal mission—preparing for large-scale combat operations across multiple domains: air, land, sea, space and cyberspace.

Together, the Guard's joint forces—both Army and Air—comprise a 9,000-strong workforce, including 248 state and 1,805 federal full-time employees. Headquartered at Camp Dodge in Johnston, the Iowa National Guard has a presence in 36 communities across Iowa, with 41 readiness centers, two Air National Guard wings, and three Army aviation support facilities.

The Guard strives to be a good neighbor and reliable steward of state and federal resources, while its service members are active, involved community members who often take on civilian leadership roles where they live and work.



Iowa Department of Public Defense Funding - Justice Systems Appropriations

In FY 2024, the 90th General Assembly approved \$7.2 million in annual General Fund state appropriations to provide for agency administration, units, and equipment and which are essential in drawing down federal matching funds. This crucial state investment serves as the upfront funds that allows the Iowa National Guard to draw down federal funds at a ratio of \$43 federal for every \$1 of state. Approximately 98.0% of the total funding received by the Iowa National Guard is provided from the federal government, with 2.0% derived from state funds.

Iowa National Guard Service Scholarship – Education Appropriations

For nearly 25 years, the Iowa National Guard Service Scholarship (INGSS) program continues to increase the appeal of military service in the Iowa National Guard and supports the commissioning of officers in our formations. INGSS provides new recruits and current service members with opportunities to build a marketable career both in the military and in civilian life. Over the last three years, over 1,600 scholarships were utilized at Iowa's universities, community colleges and private highereducation institutions.

In anticipation of future workforce needs, the guard foresees the need to push beyond offering undergraduate degrees and looks to credentials and certificates that provide our uniformed personnel with relevant on-the-job, portable skills offered by accredited trades and industry certifications.

We look forward to working with the state legislature and Education Department to authorize policy flexibility granting the Adjutant General of Iowa oversight to approve certificate and credential programs for entering and ascending military personnel from existing INGSS appropriations.

Critical Infrastructure Investment – Rebuild Iowa Infrastructure Fund

Iowa National Guard missions and trainings require infrastructure that keep pace with changing dynamics and requirements. From Army aviation support facilities to infantry training grounds, all infrastructure assets are rated by the US Department of Defense and factored into how states retain and obtain new missions. The Rebuild Iowa Infrastructure Fund (RIIF), under the jurisdiction of the Transportation, Infrastructure and Capitals Appropriations Committee, is a tremendous investment tool to enhance, create military capacities and to shape a force that is ready to fight the next fight.

State RIIF funds are needed to draw down matching federal funds. Last session, the legislature approved a \$4.75 million RIIF appropriation that resulted in an additional \$25 million in federal investment used for both maintenance and construction.

Recruitment & Retention "Strength" Incentives

The Iowa National Guard's strength is its people. Recruiting and training the brightest and best Iowans remains a tier-one priority for the organization. With the generous support from the Governor's office, the Iowa National Guard is building upon a successful Iowa National Guard Incentive pilot program that offers a variety of competitive incentives to recruit, retain, and retrain from both the enlisted and officer ranks. Since the start of this program in July of 2024, over 150 members have either enlisted, transferred in from the active component, reclassified into a critical job, or have entered an officer commissioning program.

We hope to continue to work with the Governor and the legislature to make workforce incentives such as these last beyond this temporary pilot phase.

ECONOMIC IMPACT



IOWA ARMY NATIONAL GUARD	Assigned Personnel	Federal Part- Time Pay	Construction/Base Operations Federal Share	Construction/Base Operations State Share	National Guard Service Scholarship (People AY 23-24)	National Guard Service Scholarship (Paid AY 23-24)
AUDUBON	43	\$179,530)	\$22,730)	\$22,730	2	\$4,255
BOONE	424	\$2,396,506)	\$253,000)	\$88,300	37	\$200,381
CARROLL	60	\$216,894)	\$17,767)	\$17,767	9	\$41,711
CEDAR RAPIDS	304	\$1,793,848)	\$413,483)	\$71,573	52	\$298,004
CHARLES CITY	50	\$231,382)	\$21,449)	\$21,449	13	\$89,854
CLINTON	70	\$233,678)	\$36,182)	\$21,082	10	\$79,085
COUNCIL BLUFFS	228	\$1,074,886)	\$95,822)	\$45,822	11	\$61,937
DAVENPORT	491	\$1,757,066)	\$225,206)	\$83,882	58	\$382,713
DENISON	49	\$226,057)	\$16,340)	\$16,340	5	\$28,505
DES MOINES AREA	2286	\$10,139,251)	\$27,054,149)	\$4,579,558	225	\$1,389,318
DUBUQUE	102	\$581,783)	\$39,424)	\$34,439	6	\$46,144
ESTHERVILLE	94	\$402,170)	\$30,554)	\$30,554	15	\$69,193
FAIRFIELD	116	\$556,437)	\$190,108)	\$25,767	9	\$57,512
FORT DODGE	78	\$404,482)	\$90,258)	\$26,136	12	\$79,349
IOWA CITY	417	\$2,110,972)	\$145,420)	\$82,420	63	\$340,963
IOWA FALLS	61	\$226,192)	\$19,494)	\$19,494	7	\$50,745
KEOKUK	62	\$212,962)	\$18,856)	\$18,856	5	\$35,945
KNOXVILLE	59	\$294,877)	\$25,238)	\$25,238	0	\$0.00
LE MARS	99	\$407,549)	\$16,086)	\$16,086	10	\$62,141
MARSHALLTOWN	61	\$236,194)	\$28,776)	\$28,776	12	\$70,628
MASON CITY	75	\$618,623)	\$81,671)	\$24,735	7	\$35,841
MIDDLETOWN	118	\$56,581)	\$139,684)	\$40,814	4	\$18,657
MOUNT PLEASANT	65	\$289,499)	\$24,932)	\$24,932	11	\$57,198
MUSCATINE	36	\$164,121)	\$70,992)	\$70,992	6	\$33,619
OELWEIN	53	\$189,331)	\$15,487)	\$15,487	8	\$54,442
OSKALOOSA	59	\$276,947)	\$25,948)	\$25,948	2	\$5,139
OTTUMWA	104	\$548,039)	\$21,994)	\$21,994	17	\$97,112
PERRY	110	\$341,370)	\$25,132)	\$25,132	11	\$75,201
RED OAK	85	\$343,394)	\$21,430)	\$21,430	5	\$23,005
SHELDON	74	\$364,384)	\$18,215)	\$18,215	7	\$47,014
SHENANDOAH	41	\$198,790)	\$12,222)	\$12,222	1	\$8,798
SIOUX CITY	230	\$1,114,329)	\$105,538)	\$33,493	40	\$270,542
SPENCER	52	\$253,477)	\$18,962)	\$18,662	8	\$44,191
STORM LAKE	81	\$573,993)	\$23,483)	\$22,200	12	\$67,634
WASHINGTON	92	\$348,108)	\$17,531)	\$17,531	17	\$111,294
WATERLOO	426	\$2,119,933)	\$486,489)	\$79,944	55	\$349,419
TOTAL	6855	\$31,483,635	\$29,870,052	\$5,750,000	772	\$4,687,489.00
Full-Time Federal Pay	\$74,756,123					
Full-Time Civilian Pay	\$57,534,310					
IOWA AIR NATIONAL GUARD	Assigned Personnel	Federal Part- time Pay	Construction/Base Operations Federal Share	Construction/Base Operations State Share	National Guard Service Scholarship (People AY 23-24)	National Guard Service Scholarship (Paid AY 23-24)
Des Moines	929	\$16,309,607	\$1,709,959	\$313,698	75	\$511,429.00
Fort Dodge	94	\$1,196,733	\$193,700	\$62,433	12	\$78,678.00
Sioux City	863	\$17,140,422	\$1,782,600	\$498,567	115	\$750,060.00
TOTAL	1886	\$34,646,762	\$3,686,259	\$874,698	202	\$1,340,167.00
Full-Time Federal Pay	\$40,374,755					
Full-Time Civilian Pay	\$31,015,642					